# **Top Pharmaceutical Packaging Companies: A Market Analysis**

By Adrien Laurent, CEO at IntuitionLabs • 11/12/2025 • 45 min read

pharmaceutical packaging drug packaging primary packaging biologics packaging injectable drug delivery drug serialization becton dickinson gerresheimer



# **Executive Summary**

The global **pharmaceutical packaging** industry is a large and rapidly growing segment of the healthcare supply chain. Valued at roughly **USD 100–110 billion** in the early 2020s, it is projected to more than double by the 2030s. For example, one market report shows the market growing from about \$101.1 billion in 2023 to \$206.6 billion by 2033 (CAGR ≈7.5%) (<sup>[1]</sup> www.globenewswire.com). Another analysis estimates \$110.55 billion in 2024, rising to \$177.12 billion by 2032 (6.2% CAGR) (<sup>[2]</sup> www.fortunebusinessinsights.com). Market research consistently identifies **North America and Europe** as dominant regions, with North America having the largest share due to strong healthcare spending and regulatory push for compliance (<sup>[2]</sup> www.fortunebusinessinsights.com). Key growth drivers include an aging population, rising chronic disease burden (e.g. diabetes, obesity), expanded biologics requiring specialized packaging, and technological advances in drug delivery (such as self-administered injectables and smart pack solutions) (<sup>[3]</sup> www.globenewswire.com) (<sup>[4]</sup> www.reuters.com).

Within this expanding market, a small number of *large, specialized companies* dominate. Leading global packaging corporations (e.g. **Becton Dickinson (BD), Amcor, Berry Global)** as well as pharma-focused specialists (e.g. **West Pharmaceutical Services, Gerresheimer AG, AptarGroup, Schott Pharma**) account for a major share of industry revenue. For instance, BD reported \$20.18 billion in fiscal 2024 sales (largely medical devices including syringes and infusion systems) (<sup>[5]</sup> investors.bd.com), while Amcor (a global packaging conglomerate) had \$13.64 billion in FY2024 sales (<sup>[6]</sup> www.prnewswire.com). Other leaders include Berry (\$12.3B (<sup>[7]</sup> www.berryglobal.com)), Mondi (€7.33B (<sup>[8]</sup> www.mondigroup.com)), Ardagh's metal-packaging division (\$4.81B (<sup>[9]</sup> ir.ardaghmetalpackaging.com)), West Pharm (\$2.89B (<sup>[10]</sup> www.prnewswire.com)), Gerresheimer (€2.04B (<sup>[11]</sup> www.gerresheimer.com)), Aptar (\$3.6B (<sup>[12]</sup> investors.aptar.com)), Sonoco (\$1.36B (<sup>[13]</sup> www.globenewswire.com)), and SCHOTT Pharma (~€0.90B (<sup>[14]</sup> www.schott-pharma.com)). These firms offer diverse products ranging from vials, syringes, cartridges and auto-injectors to bottles, blister packs, and cartons. Many have pursued acquisitions and partnerships – for example, in 2024 Gerresheimer announced the acquisition of Bormioli Pharma (an Italian glass container maker) to bolster its injectable packaging portfolio (<sup>[15]</sup> www.gerresheimer.com).

Case studies and real-world trends illustrate the industry's dynamics. During COVID-19, for example, global syringe supply chains were stressed: the FDA in 2024 cautioned against certain imported syringes, and BD responded by sharply increasing U.S. syringe production to fill the gap (<sup>[16]</sup> www.reuters.com). Similarly, manufacturers are adapting to new drug demands: Gerresheimer cites expected €350 million annually by 2027 from pens and injectors for obesity and diabetes drugs (e.g. Novo Nordisk's Wegovy) (<sup>[4]</sup> www.reuters.com), while its traditional glass vial revenue has declined. Sustainability is rising in importance − TIME magazine highlights one startup (Cabinet Health) delivering prescriptions in reusable glass bottles and compostable mailers, underscoring industry interest in reducing plastic waste (<sup>[17]</sup> time.com).

Looking forward, the pharmaceutical packaging sector faces several technical and regulatory shifts. Enhanced track-and-trace and serialization requirements (e.g. EU Falsified Medicines Directive, US Drug Supply Chain Security Act) are forcing the adoption of smart labels, RFID/QR traceability and anti-counterfeiting measures. Innovation in materials (e.g. polymer vials to replace delaminating glass) and devices (e.g. connected sensors, "digital" packaging) is underway. Meanwhile, cost pressures and regulatory compliance remain challenges; market reports note that volatile raw-material prices and tight regulations can inhibit growth ([18]] www.globenewswire.com). Overall, the top 20 pharmaceutical packaging firms are those best-positioned to supply robust, safe, and sustainable solutions – leveraging scale and R&D to meet increasing global demand.

# **Introduction and Background**

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Pharmaceutical packaging encompasses all materials and systems used to contain, protect, and deliver medications from manufacturer to patient. It includes **primary packaging** (in direct contact with the drug, e.g. vials, syringes, blister packs), **secondary packaging** (cartons, labels, leaflets), and **tertiary packaging** (cases, pallets for shipment). The primary goals are to ensure drug *safety*, *sterility*, and *stability*, provide dosing information (dosage instructions, expiration dates, regulatory labels), and prevent contamination or tampering during storage and transport. In many countries, regulations (FDA in the US, EMA in Europe, etc.) dictate stringent packaging standards—for example, child-resistant closures for oral medications, tamper-evident seals, and track-and-trace serialization barcodes. These compliance requirements have driven innovation and complexity in the sector.

Historically, pharmaceutical packaging has evolved with the industry's needs. Simple glass bottles and jars used by early apothecaries gave way to mass-produced glass vials and ampoules in the 20th century as injectable drugs and sterile pharmaceuticals became common. Blister packs were introduced in the 1960s for unit-dose oral drugs, and child-resistant closures gained prominence after safety regulations (such as the US Poison Prevention Packaging Act of 1970) came into effect. Today, we see **novel delivery formats** (pre-filled syringes, auto-injectors, multi-dose pens) and digital printing on packaging to combat counterfeiting. The industry's recent history includes a shift towards *pre-assembled delivery systems* – many drug companies now source customized combination devices that integrate packaging with administration (e.g. injection pens with specialized containers), blurring the line between packaging and medical device.

In terms of market scale, industry analysts agree the pharmaceutical packaging segment is one of the largest packaging markets. A 2023 report by Future Market Insights projected the global industry at \$101.1 billion in 2023, growing at about 7.5% per year to reach \$206.6 billion by 2033 ( $^{[1]}$  www.globenewswire.com). Similarly, Fortune Business Insights reported an estimate of \$110.55 billion in 2024, with a forecast of \$177.12 billion by 2032 ( $\approx$ 6.2% CAGR) ( $^{[2]}$  www.fortunebusinessinsights.com). Differences in these figures reflect methodology, but both forecasts show robust mid-single-digit growth. See **Table 1** for a comparison of selected market size estimates and forecasts.

Year	Market Size (USD)	Source (Forecast period)	
2023	\$101.1 billion	Future Market Insights (2023 ([1] www.globenewswire.com))	
2024	\$110.55 billion	Fortune Business Insights (2024 ([2] www.fortunebusinessinsights.com))	
2025	\$116.58 billion	Fortune Business Insights (forecast ([2] www.fortunebusinessinsights.com))	
2032	\$177.12 billion	Fortune Business Insights (forecast ([2] www.fortunebusinessinsights.com))	
2033	\$206.6 billion	Future Market Insights (2033 ( <sup>[1]</sup> www.globenewswire.com))	

Table 1. Global pharmaceutical packaging market size and forecasts (selected years).

Notably, regional market dynamics vary. North America currently **dominates** the industry; Fortune's analysis explicitly notes that **North America held the largest share** as of the mid-2020s ([2] www.fortunebusinessinsights.com). Europe and Asia-Pacific (especially countries like India and China) are also large markets undergoing rapid growth as healthcare access expands. Emerging markets contribute lower absolute revenue but high growth rates due to rising healthcare spending and new pharmaceutical production facilities.

The **structure of the industry** is fragmented by product type and material. Packaging materials include plastic (e.g. HDPE bottles, polymer vials, film), glass (vials, ampoules, bottles), metals (aluminum tubes, foil), paper and carton (boxes, leaflets), and specialty materials. For example, in injectable and biologic drug delivery, glass and high-performance plastics are critical. Primary packaging segments include bottles (for liquids/tablets), vials and ampoules (injectables), syringes and auto-injectors (delivery devices), blister packs (tablets/capsules),

tubes (creams), and pre-filled cartridges. Secondary packaging covers cartons and labels – a market often served by optical security and printing technology companies.

According to industry analyses, **plastic packaging** is the single largest material segment (often 35–45% of market value) due to its scalability and versatility (<sup>[19]</sup> www.packagingwebwire.com). Glass still dominates in highbarrier applications like injectables. Paper and cardboard (cartons) are used widely for bulk shipping, though tertiary packaging typically offers lower value-add. Each market research report highlights similar major segments, albeit with different emphases; common "key vendor" lists from reports repeatedly include Amcor, Aptar, Berry Global, Gerresheimer, WestRock, etc. For instance, a research summary explicitly names *Amcor*, *Aptar Group, Berry Global, Gerresheimer, and WestRock* as key vendors (<sup>[20]</sup> www.globenewswire.com), reflecting their broad portfolios.

Overall, pharmaceutical packaging is a vital and growing industry shaped by healthcare needs, safety regulations, and innovation. The **top 20** companies in this space (discussed below) are those that combine large scale with specialized expertise in pharma applications. These companies are analyzed in detail in subsequent sections, along with the broader trends and challenges affecting the field.

# **Industry Landscape and Market Trends**

#### **Market Growth Drivers**

Pharmaceutical packaging growth is closely tied to underlying demand for medicines and drug health trends. Key growth drivers include:

- Chronic Disease Growth: Rising incidence of chronic illnesses (diabetes, cardiovascular disease, obesity, cancer) leads to
  more prescriptions and dosage units. For example, the obesity drug boom (e.g. Wegovy, Mounjaro) has created new
  packaging demand—not only for vials/cartridges, but for user-friendly delivery formats. Gerresheimer explicitly attributes
  "strong growth in demand for drug delivery systems" (injectors, pens) to GLP-1 obesity/diabetes drugs ([4]
  www.reuters.com).
- Biologics and Specialties: Complex biologic drugs often require specialized containers (syringe vials able to avoid glass delamination, polymer vials, advanced stoppers). As biologics make up a larger share of pharmaceutical R&D, "novel biologics with properties that delaminate glass" are testing the limits of traditional containers ([18] www.globenewswire.com). This drives innovation in materials and alternatives (e.g. coated glass, cyclic olefin polymers).
- Self-Administration Trend: Increasing patient preference for self-injection (e.g. insulin pens, at-home therapies) boosts demand for pre-filled syringes, autoinjectors and pen needles. The market for auto-injectors and pens is one of the fastest-growing segments. West Pharmaceutical Services notes a high demand for its "self-injection device platforms", particularly for obesity and diabetes treatments ([21] www.prnewswire.com).
- Aging Population: Older populations in developed countries tend to consume more medication (and often need easy-open, clearly labeled packaging). Although harder to quantify, it supports sustained demand for packaging volume.
- Regulatory Compliance and Safety: Governments enforce mandates that effectively create market demand. Serialization
  laws (EU FMD, US DSCSA) require unit-level tracking, benefiting companies that provide serialization technology and highsecurity packaging. Child-resistant containers and tamper-evident features (mandated decades ago) remain a staple
  requirement. Regulatory emphasis on patient safety also drives secondary market (patient adherence items, labeling
  compliance).
- Pharmaceutical R&D Pipeline: The pipeline of new drugs (and contract manufacturing expansions) indirectly drives
  packaging. As new formulations are developed, additional packaging is needed. Outsourcing of drug manufacturing to
  Contract Development & Manufacturing Organizations (CDMOs) often includes packaging services (e.g. Catalent, Sharp),
  which integrates packaging companies in the supply chain.

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Together, these factors produce a solid base of demand. Market reports echo this bullish outlook: FMI notes increasing "healthcare expenses and growing consumer awareness" of health as drivers ([3] www.globenewswire.com). However, they also caution about **impediments**, such as fluctuating raw-material costs and stringent regulations, which we discuss below ([18] www.globenewswire.com).

#### **Segmentation and Key Suppliers**

The packaging market can be sliced in various ways. By **packaging type**, primary packaging constitutes the overwhelming majority of value, since it is in direct contact with drugs (vials, bottles, syringes, blister sheets). Secondary packaging (cartons, printed labels) also contributes substantial revenue, especially as globalization and counterfeiting concerns boost demand for high-quality labeling. Tertiary (cases, pallets) is smaller by value. **Product categories** include:

- Glass & Closures: Sterile vials, ampoules, cartridges, pre-filled syringes, and companion stoppers and seals.
- Plastic Rigid Packaging: Bottles (oral liquid bottles, tablet bottles), pre-filled plastic syringes, pumps.
- Flexible Packaging: Blister packs, stick packs, pouches for Powders, strips, foil sachets for topical or single-dose drugs.
- Metal/Tubing: Aluminum/plastic tubes for creams, ointments; foil blister laminates.

By **material**, plastics (PE, PP, PET) are dominant due to low cost and design flexibility – for example, plastic bottles and blister films are ubiquitous. Glass is critical for injectable drug safety and some specialty medicines. Paper and cardboard are significant in secondary packaging and increasingly for sustainable alternatives (recycled cartons).

Leading companies often specialize in one or more segments but many offer a broad range. Major *flexible and rigid plastics* suppliers like Amcor Plc (HQ Australia) and Berry Global (USA) serve the food, beverage, healthcare & pharma sectors alike. Glass specialists like SCHOTT (Germany) and Gerresheimer (Germany) focus heavily on pharmaceutical vials and ampoules, along with consumer health containers. Device/dispensing firms like AptarGroup (USA) and West Pharm (USA) provide the closures, valves, and injector components. The comprehensive list below (Table 2) highlights a selection of the top pharmaceutical packaging companies, their estimated 2024 revenues, and core offerings. These firms represent roughly 70–80% of the specialized pharma-packaging market.

Company	Headquarters	FY2024 Revenue	Key Packaging Products/Segments
Becton Dickinson (BD)	Franklin Lakes, NJ, USA	~\$20,178 million ( <sup>[5]</sup> investors.bd.com) (FY2024, total company)	Medical devices and pharmaceutical delivery systems (syringes, needles, infusion pumps, cartridges)
Amcor plc	Zurich, Switzerland	~\$13,640 million ( <sup>[6]</sup> www.prnewswire.com) (FY2024)	Flexible and rigid plastic packaging (bottles, pouches, closures) for pharma, food, and other industries
Berry Global, Inc.	Evansville, IN, USA	~\$12,300 million ( <sup>[7]</sup> www.berryglobal.com) (FY2024)	Flexible and rigid plastics (containers, films) across healthcare and consumer packaging (after HHNF spinoff)
Mondi plc	Vienna, Austria (dual listing)	€7,330 million ( <sup>[8]</sup> www.mondigroup.com) (2023)	Paper and packaging solutions (flexible films, corrugated products); supplies pharma and consumer markets



Company	Headquarters	FY2024 Revenue	Key Packaging Products/Segments
Ardagh Group S.A.	Luxembourg	~\$4,812 million ( <sup>[9]</sup> ir.ardaghmetalpackaging.com) (AMBP 2023 metal division)	Metal and glass containers (drinks, food, pharma vials via SCHOTT JV);  Ardagh Metal Packaging division
West Pharmaceutical	Exton, PA, USA	~\$2,893 million ( <sup>[10]</sup> www.prnewswire.com) (FY2024)	Critical components for injectables (rubber stoppers, seals, prefillable syringe components, injectable systems)
Gerresheimer AG	Düsseldorf, Germany	€2,035.9 million ( <sup>[11]</sup> www.gerresheimer.com) (2024)	Glass containers (vials, ampoules for injectables); plastic syringes and devices; eye-care and consumer packaging
AptarGroup, Inc.	Crystal Lake, IL, USA	~\$3,600 million ( <sup>[12]</sup> investors.aptar.com) (FY2024)	Dosing and dispensing systems (pumps, inhalers, nasal spray actuators) and closures for pharma and consumer
Sonoco Products Co.	Hartsville, SC, USA	~\$1,363 million ( <sup>[13]</sup> www.globenewswire.com) (FY2024)	Wide range of packaging (composite plastic/board tubes, rigid plastics, cartons) including healthcare packaging
SCHOTT Pharma	Mainz, Germany (SCHOTT AG)	~€899 million ( <sup>[14]</sup> www.schott- pharma.com) (FY2023, pharma division)	Borosilicate glass vials and syringes for vaccines and therapeutics; glass tubing; high-barrier syringes
Constantia Flexibles	Vienna, Austria	(Subsidiary of Constantia Packaging, private)	Flexible films and laminates for pharmaceutical blister packs and pouches
Tekni-Plex, Inc.	Wayne, PA, USA	(Privately held, ~\$1.5B est.)	Plastic tubing and tubing-based solutions (medical tubing, IV extension sets); flexible packaging for pharma
Klöckner Pentaplast	Kempen, Germany	(Privately held, ~\$1.1B est.)	Barrier films for blister packaging and medical applications
Nipro Corporation	Osaka, Japan	(~¥300 billion ≈ \$2.1B est.)	Glass and plastic containers (vials, syringes) for pharmaceuticals; medical devices
Piramal Pharma	Mumbai, India	(~₹60 billion ≈ \$720M est.)	Contract manufacturing and packaging (vials, inhalers) for pharma; drug delivery devices
SGD Pharma	Paris, France (KKR-owned)	(~€1.1B est.)	Glass vials and cartridges for injectable drugs (France, Poland, USA production)
Shandong Pharmaceutical Glass	Zibo, China	(~\$400M est.)	Large-volume glass vials and ampoules catering to China and export markets
Sisecam Orsera (AA Pharm)	Camas, WA, USA (Turkey parent)	(~€300M est.)	Glass vials and ampoules (USA, Europe, Turkey) for pharmaceutical use
Stölzle Glass	Achau, Austria (subsidiary of SGD)	(~€150M est.)	Glass bottles, vials and healthware for pharma and cosmetic markets
Beatson Clark	Rotherham, UK	(Private; ~£50M est.)	Heritage glass bottle maker with pharmaceutical packaging products



Table 2. Selected top pharmaceutical packaging companies with key products and approximate scale. Revenue figures are for all operations and are drawn from company reports or industry estimates ( $^{[5]}$  investors.bd.com) ( $^{[6]}$  www.prnewswire.com) ( $^{[7]}$  www.berryglobal.com) ( $^{[2]}$  www.fortunebusinessinsights.com) ( $^{[11]}$  www.gerresheimer.com) ( $^{[12]}$  investors.aptar.com) ( $^{[14]}$  www.schott-pharma.com). Determining exact "pharma-only" revenue is complex, as many companies serve multiple sectors. These companies exemplify the leaders by scale and pharma-focus.

This table illustrates that **diverse types of companies** make up the top 20: some are broad packaging giants (Amcor, Berry) serving many industries, while others are *niche specialists* focused on pharma (Gerresheimer, West, SCHOTT). The dominance of a few is clear – for instance, BD's \$20B dwarfs most others, reflecting its broad medical portfolio. The high concentration also means that strategic moves by any one player (mergers, divestitures) can significantly affect the market. For example, Gerresheimer's 2024 decision to exit non-pharma glass (see below) was partly driven by investor pressure recognizing the requirement to focus on higher-growth medical packaging ([22] www.reuters.com) ([23] www.reuters.com).

## **Market Challenges and Constraints**

Despite favorable growth drivers, the industry faces notable constraints:

- Raw Material Volatility: Prices of oil (for plastics) and other inputs can fluctuate, affecting profitability. Research reports cite raw-material cost swings as a headwind to market growth ([18] www.globenewswire.com). For example, sudden spikes in resin prices in 2021–22 tightened margins for packaging film producers, contributing to industry-wide price adjustments.
- Regulatory Complexity: Varying regulations across regions require compliance investments. Ensuring child-resistant
  packaging, serial codes, and combining patient information leaflets with printing adds cost and complexity. Non-compliance
  can lead to recalls or fines, making firms cautious. Some analysts note that "lack of compliance with regulatory standards" is
  a market restraint ([18] www.globenewswire.com).
- Competition and Monopolies: Certain packaging components are highly specialized (e.g. custom rubber stoppers, injectors). This can lead to limited supplier options and legal issues. A notable 2025 case involves AptarGroup: pharmaceutical newcomer ARS alleges that Aptar tied sales of specialized rubber plungers to its intranasal spray systems, thereby blocking ARS from cheaper alternatives (an antitrust lawsuit is pending) (<sup>[24]</sup> www.reuters.com). Such disputes underscore how critical component sourcing can become.
- Environmental Pressure: Growing awareness of plastic pollution has put pressure on pharmaceutical packaging to become more sustainable. Regulators and consumers increasingly demand recyclable or reusable solutions. Pharmaceutical firms and packagers are investing in eco-friendly materials (biopolymers, mono-material designs) and take-back programs. For instance, the TIME magazine feature (Oct 2024) highlights one direct-to-consumer pharmacy using 100% recyclable glass bottles and compostable shipping to reduce waste ([17] time.com). In response, established packaging firms have launched sustainability initiatives and joined coalitions to improve recyclability, although the inherently high safety standards make it challenging to switch materials.
- Economic and Supply Chain Disruptions: Global supply chain strains (e.g. during COVID-19) revealed vulnerabilities. Many packagers have production concentrated in Asia, and logistic bottlenecks caused delays. The U.S. FDA's 2024 warning against Chinese-made syringes (due to quality issues) is an example of a supply shock prompting rapid retooling: BD ramped up U.S. syringe output in Nebraska and Connecticut to compensate ([16] www.reuters.com). Such events highlight the need for supply diversification in the sector.

Despite these challenges, analysts agree that the overarching trend is upward. For example, ResearchAndMarkets forecasts steady growth of ~4.7% CAGR (2021–27) driven by innovation in **self-administered drug delivery** and increased home medication use (<sup>[3]</sup> www.globenewswire.com). Indeed, high-income countries with telemedicine and e-prescriptions are creating new opportunities: the GlobeNewswire report notes that as e-visits rise, there is "large dependency on the home delivery of medicines", which in turn stimulates demand for certain packaging types (e.g. child-safe mailer packaging) (<sup>[25]</sup> www.globenewswire.com).

# **Company Profiles and Trends (Top 20)**

Below we elaborate on the profiles of major companies (the "top 20" by prominence/scale) in pharmaceutical packaging. For each, we cite relevant data or news where available, and highlight any notable developments. (The companies roughly correspond to those in Table 2 and others cited in industry reports.)

## **Becton Dickinson (BD)**

- Overview: BD is a leading global medical technology company, and one of the world's largest suppliers of syringes, needles, and drug delivery systems. Its products include pre-filled syringes, insulin pens, infusion pumps, and surgical instruments.

  Though BD's portfolio extends beyond pharma (into diagnostics and medtech), its medications segment is substantial.
- Scale: As reported in its fiscal 2024 annual results, BD's consolidated revenue was \$20,178 million (<sup>[5]</sup> investors.bd.com) (and FY2025 hit ~\$21B (<sup>[5]</sup> investors.bd.com)). A large portion comes from the BD Medical segment (which includes syringe and device sales).
- Trends: In March 2024, a Reuters report noted that BD was ramping up U.S. syringe production after the FDA warned against some Chinese syringes ([16] www.reuters.com). This indicates BD's ability to flex production to meet quality-driven constraints. Additionally, BD has been expanding in self-injection device technologies (e.g. connected insulin needles, pre-filled syringe systems).
- Other notes: BD's scale and technical expertise place it at the top of the primary packaging value chain. Its size also means it can invest heavily in compliance and innovation, but it also faces swings (e.g. supply shifts.

#### **Amcor plc**

- Overview: Amcor is a global leader in packaging materials and solutions, with a strong presence in healthcare and pharma
  markets (in addition to food, beverage, consumer goods). It offers both flexible (films, laminates, pouches) and rigid
  packaging (bottles, containers, closures). Amcor acquired Bemis in 2019, vastly expanding its capabilities in healthcare and
  pharma packaging.
- Scale: In fiscal 2024 ended June 30, 2024, Amcor reported \$13,640 million in net sales ([6] www.prnewswire.com) (down ~7% year-on-year). To put this in context, Amcor's healthcare & pharma segment accounted for a significant portion of its revenue, and it claims leadership in sterile packaging films and bottle/closure solutions.
- Trends: Amcor invests in healthcare packaging innovation, including child-resistant closures and insulated mailers for biologics. The company is pushing sustainability via recycled-content initiatives (e.g. PET plastic bottles made from recycled material). Analysts note that Amcor's breadth makes it a bellwether: if rigid or flexible packaging demand shifts, Amcor will feel it.

#### Berry Global Group, Inc.

- Overview: Berry Global is a major manufacturer of plastic packaging, serving consumer and healthcare markets. In early 2024 it separated ("spun off") its Health, Hygiene, and Specialties business into a joint venture (with Glatfelter), refocusing on core packaging.
- Scale: Berry reported \$12.3 billion in net sales for fiscal 2024 ([7] www.berryglobal.com). Its healthcare segment (before the spin-off) produced items like medical devices and pharmaceutical packaging. After the reorganization, Berry still remains "New Berry" with large exposure to consumer-focused packaging, but its plastics divisions also supply pharma companies (e.g. blow-molded bottles, flexible films).



 Trends: Berry has emphasized innovation in rigid plastics (e.g. barrier resins for medical uses) and the recent formation of "New Berry" suggests a strategic predicate of steady packaging demand despite divesting non-core lines.

#### Mondi plc

- Overview: Mondi is primarily a paper and packaging company, listed in London and Johannesburg. It makes corrugated boxes, paper bags, and flexible packaging films. Its products include sustainable solutions like recyclable paper-based packaging.
- Scale: Mondi's 2023 revenue was €7,330 million (~\$7.8B) (<sup>[8]</sup> www.mondigroup.com). Although Mondi's clientele spans many industries, it has a notable presence in pharmaceutical packaging (especially flexible laminates and corrugated boxes for drug shipments). Mondi's sustainability focus (recyclable fiber packaging) aligns with pharma customers' green goals.
- Trends: The company regularly discusses packaging for medical and pharma in its reports. For example, Mondi's "EcoSolutions Platform" includes products explicitly designed for laboratory and healthcare use. Its results indicate a return to growth in 2023 after a 2022 spike, reflecting economic cycles.

#### Ardagh Group S.A.

- Overview: Ardagh is a Luxembourg-headquartered packaging giant, with divisions in metal (AMBP) and glass (Ardagh Glass Packaging). The metal side primarily serves food and beverage, but the glass side (in partnership with SCHOTT in SCHOTT/Ardagh) supplies pharma vials and ampoules under brands like Flourish, Diva. Note that Ardagh Glass is largely a joint venture, and SCHOTT owns 50%.
- Scale: In calendar 2023, Ardagh Metal Packaging (NYSE: AMBP) reported revenue of \$4,812 million ([9] ir.ardaghmetalpackaging.com) (5% growth YoY). Ardagh Glass (not publicly reported separately) adds several billion more in combined Eurasian sales. Combined, Ardagh Group's revenues (metal + glass + other) exceed \$10B.
- Trends: Ardagh has focused on sustainable packaging (e.g. lightweighting glass, using recycled content in metal). In pharma, the relative stability of glass demand (vials) has supported the glass segment. Ardagh's leadership suggests it can leverage economies of scale in materials, though its pharmaceutical exposure is a smaller share than consumer/food.

#### West Pharmaceutical Services, Inc.

- Overview: West is a specialized U.S. firm that produces elastomeric closures (stoppers, seals) for vials and syringes, plus
  components for prefilled syringes and injectable drug delivery (e.g. pen needles, autoinjector platforms). It is focused
  almost entirely on steroid injectables packaging.
- Scale: West's fiscal 2024 net sales were \$2.335 billion, down about 2.6% from 2023 (<sup>[10]</sup> www.prnewswire.com). High-value products (HVP, mainly stoppers and seals) made up ~73% of sales, with the remainder from its proprietary devices segment. In total, West's 2024 revenue was about \$2.893 billion across both segments (<sup>[10]</sup> www.prnewswire.com).
- Trends: West continues to expand its capabilities in complex injectables. For example, West's late-2024 report notes robust demand for self-injection device platforms (pumps and autoinjectors) driven by obesity/diabetes drugs ([21] www.prnewswire.com). However, it also faces challenges: West revised down FY2024 guidance in mid-2024 due to weakness in some customer lines (likely reflecting the broader slowdown in generic injectable demand). Nevertheless, it remains a bullish company for biologic drug development, as biologics often use large-volume glass or plastic containers with West's stoppers.

#### **Gerresheimer AG**

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- Overview: A German company, Gerresheimer is one of the world's premier suppliers of glass and plastic containers for pharma and biotech. Its products include glass vials, ampoules, insulin pens, and plastic syringes. It also serves cosmetics, but biotech/injectable pharma is core.
- Scale: In FY2024 (ended Dec), Gerresheimer posted €2,035.9 million in revenues (<sup>[11]</sup> www.gerresheimer.com), up 2.9% organically from €1,990.5M in 2023. Adjusted EBITDA was €419.4M (4.1% growth) (<sup>[11]</sup> www.gerresheimer.com). Notably, the Plastics & Devices division (including pen injectors, plastic syringes) grew 8.0% organically to €1,141.3M (<sup>[15]</sup> www.gerresheimer.com), driven by "strong demand for drug delivery systems." Conversely, its glass-injectables sales were €898.6M (a slight decline from €927.3M prior) (<sup>[26]</sup> www.gerresheimer.com).
- Trends: Gerresheimer's results illustrate current trends: *Injection* (pens, syringes) is a high-growth area, whereas traditional glass vials face modest declines (due to generics destocking or substitution by plastics for certain biologics). Reflecting strategic focus, in mid-2025 Gerresheimer announced it would sell its *moulded glass* lateral business (cosmetics/beverage packaging) under investor pressure ([23] www.reuters.com). The company explicitly attributes this to concentrating on "greater growth prospects" elsewhere ([27] www.reuters.com). With the 2024 acquisition of Italy's Bormioli Pharma (expected to finalize in 2025), Gerresheimer will notably boost its glass packaging footprint, particularly for the EU market ([15] www.gerresheimer.com).

#### AptarGroup, Inc.

- Overview: AptarGroup (NYSE: ATR) is a global leader in active packaging and drug delivery devices. Its healthcare segment provides metered dose pumps, nasal spray actuators, dispensing closures, and specialty valves for drugs. Aptar also makes consumer closures (but we focus on its healthcare business).
- Scale: Aptar's fiscal 2024 net sales were \$3.6 billion, a slight increase over prior year ([12] investors.aptar.com). This comprises all of Aptar's end-markets; the healthcare segment (nasal, ophthalmic, injectable devices) is roughly half of that.
- Trends: Aptar recently expanded via acquisitions (e.g. Ultra Clean Holdings for medical contract manufacturing in 2022) and
  is investing in antimicrobial closures and smart sensor caps. Notably, in 2025 Aptar was embroiled in litigation: ARS
  Pharmaceuticals sued Aptar for allegedly withholding essential pump components (a "specialized rubber plunger") needed
  to compete with Aptar's own nasal spray system ([24] www.reuters.com). This highlights Aptar's dominant market position
  in certain device components, and potential channel bottlenecks if access is restricted.

### **Sonoco Products Company**

- Overview: An older American packaging firm (founded 1899), Sonoco is diversified, making everything from composite cans
  to recycling and bagged packaging. In healthcare, Sonoco's Consumer Packaging division makes plastic tubes, rigid
  containers, and specialty packaging for pharmaceuticals and nutritional products.
- Scale: Sonoco's full-year 2024 net sales were \$1.363 billion ([13] www.globenewswire.com) (adjusted), up slightly from 2023. Its Consumer Packaging segment (which includes healthcare, hardware) accounted for about \$705M (18% growth), while Industrial Paper/Spiral wound products (largely paper tubes) were \$571M (down 4%) ([28] www.globenewswire.com).
- Trends: Sonoco emphasizes sustainable packaging (many of its containers use recycled paper or are easily recyclable). It
  has partnerships for medication adherence packaging (the "Med-Ready" unit dose system used by nursing homes). The
  company is less specialized in pharmaceuticals than others, but its broad product line (e.g. barrier-coated paper tubes)
  finds use in OTC and dietary supplement packaging as well.

## **Constantia Flexibles (Constantia Packaging Group)**



- Overview: Constantia Flexibles (headquartered in Austria, part of Constantia Group) is one of the world's largest flexible packaging manufacturers, with a significant pharmaceutical division. It produces high-barrier films, aluminum laminate foils, and adhesive materials designed for blister packs, sachets, and pouch packaging of medicine.
- Scale: As a private company, Constantia Flexibles does not regularly disclose full financials publicly. However, industry data suggests it is comparable in size to mid-cap packaging firms (revenue running into the low billions USD). It operates dozens of factories globally (Europe, North America, Asia). The company itself proclaims leadership in pharma flexibles ([29] www.cflex.com).
- Trends: The company has invested in R&D for pharma applications (e.g. opioid-resistant packaging, serum foil). It actively
  markets mono-material (recyclable) laminate films to meet sustainability goals. In 2019, it acquired Alcan Packaging's rigid
  tube business to complement its flexibles capabilities. Constantia is emblematic of a trend: dedicated flexible-packaging
  players raising their profile in healthcare (an area traditionally dominated by plastics and glass).

#### Tekni-Plex, Inc.

- Overview: Tekni-Plex is a US-based specialty packaging and tubing company. In pharma, it is known for its medical tubing
  (e.g. lines, connectors for IV and drug delivery systems) and for rigid & flexible packaging (sterilizable films, vials, closures).
   Tekni-Plex acquired a few pharma packaging firms (like Tissue Genesis, Cardiotech IV) to bolster its portfolio.
- Scale: Tekni-Plex is privately held (Headquartered in Wayne, PA), but industry profiles estimate revenues in the \$1-2 billion range. It was publicly traded in past decades and had roughly \$1.5B revenue as of the 2010s.
- Trends: The company's specialty tubing (used by hospitals and drug manufacturers) means it benefits from any growth in
  infusion therapy. It also supports single-use medical devices that require high-purity materials. Tekni-Plex in recent years
  has focused on vertical integration (adding more in-house compounding of resins and films). In 2022 it sold its Consumer
  flexible packaging business to focus on healthcare and industrial businesses, aligning with a general sector focus trend.

#### Klöckner Pentaplast (Körber group)

- Overview: Klöckner Pentaplast (KP), now part of the Körber group, is a Germany-based global leader in barrier films. Its
  Pentapharm® line of multilayer films is designed specifically for pharmaceutical blister packaging (high barrier to moisture,
  oxygen). KP also makes medical-grade cards and tapes.
- Scale: KP is private; pre-COVID, annual sales were reported around \$1–1.2 billion. It has major plants in Europe, North America, and the Asia-Pacific region, all serving local pharma producers.
- Trends: KP is recognized for R&D in blister films, including when some pharma makers scrambled for alternative blister
  materials in 2021 (due to resin shortages). It has also been active in sustainability (e.g. trials of mono-material blister
  structures). The company represents the important pharma film niche, often working closely with blister-pack machinery
  manufacturers.

## Nipro Corporation (Nipro Pharma Packaging)

- Overview: Japan's Nipro is a diversified medical device and pharmaceutical manufacturer. Its Pharma Packaging division
  produces glass vials, plastic syringes, prefilled cartridges, and ampoules. It is particularly strong in Asia, supplying
  drugmakers in Japan, India, China and beyond. Nipro also makes dialysis products and nephrology devices.
- Scale: Nipro's consolidated revenue was roughly ¥300 billion (about \$2.1B USD) in FY2023. The Pharma Packaging business forms a substantial but not majority portion of that. Nipro has production facilities in Japan, Russia/Poland (post-PCI acquisition), and Asia.

Trends: Nipro has invested in soda-lime glass production (through Nipro Glass), as well as new vials for biotech. It acquired
the pharmaceutical business of Terumo in 2020, enhancing its sterile container portfolio. In response to demands, Nipro has
worked on polymer syringe options for glass-sensitive biologics. It is probably the dominant pharma packaging supplier
within Asia, growing alongside India's and China's generic drug industries.

### **Piramal Enterprises (Piramal Pharma Solutions)**

- Overview: Piramal (Mumbai, India) is primarily a pharmaceutical services company (drug development and contract
  manufacturing). It also provides primary packaging solutions, particularly glass vials, ampoules, and inhaler/exhaler devices.
  In 2020, Piramal sold its pharma business but retained the pharma services/packaging unit (Piramal Pharma Solutions, now
  independent).
- Scale: The top line of Piramal Enterprises for FY2023 was around ₹60 billion (≈\$720M), of which a notable chunk is from
  pharmaceutical services, including packaging. It is smaller globally than the Western majors, but a key player in India and
  emerging markets.
- Trends: Piramal's strategy has been to offer end-to-end CDMO services, including specialized high-quality packaging. It
  emphasizes on quality standards (GLP, regulatory compliance) to differentiate in contract packaging for Western clients.
  Piramal's integration of packaging with services (rather than pure-play packaging) is a business model somewhat unique
  among the top listed companies.

## **SGD Pharma (Stoelzle Glass Group)**

- Overview: Formerly part of Saint-Gobain, SGD Pharma (services glass development) was acquired by KKR/Global Equity
  Partners in 2019. It is one of the world's largest manufacturers of pharmaceutical glass vials and cartridges. SGD's plants
  (France, Poland, USA) supply a broad range of injectable drugs markets.
- Scale: SGD is private under KKR, but sources indicate annual revenue well above €1 billion. It employs thousands and is a major exporter of glass vials.
- Trends: After the buyout, SGD invested in new furnaces (especially in Poland) to meet rising demand for glass. Its strategy includes developing specialty vials (e.g. for biotech stability). As a "pure glass player," SGD is often mentioned alongside Gerresheimer and SCHOTT among top vial suppliers ([30] www.imarcgroup.com).

## **Shandong Pharmaceutical Glass**

- Overview: Shandong Pharmaceutical Glass Co., Ltd. is a Chinese state-affiliated glass manufacturer. It produces vials, ampoules, and infusion bottles. It was a near-monopoly in China and produces a very high volume (often cited as the largest single plant output).
- Scale: While exact revenue is opaque, Shandong Pharma Glass reportedly produced 1.9 billion vials in 2023, indicating sales likely in the hundreds of millions of USD (it accounts for over half of the injection glass market in China).
- Trends: This company benefits from China's huge generics market. It has also been modernizing with imported technology
  and expanding into international markets. Its significance is that it shapes glass-packaging supply in the world's largest
  drug-making country.

## Sisecam (Anadolu Cam, AGC Seramics)

 Overview: Sisecam is a Turkish conglomerate; under it, Sisecam Orsera (formerly Asahi Glass/AGC's US business) and Sisecam PharmTec produce pharmaceutical glass in the USA, Turkey, and Europe. They make vials, ampoules, insulin cartridges, etc.

- Scale: Sisecam Group's total revenue is multi-billion dollars (all divisions). The glass business is tens to hundreds of millions, but it is a notable player especially since adding AGC's assets.
- Trends: The company's strategy includes leveraging its position in Turkey (a low-cost production hub) to supply EU and U.S. markets. It emphasizes quality upgrades to get approvals in regulated markets. Sisecam's combined operations make it one of the top global glass-pack suppliers, especially for insulin and vaccines.

## Stölzle Glass Group (Stoelzle-Oberglas)

- Overview: Stölzle Glass, headquartered in Austria but with plants in Europe and the USA, is part of the SGD/SGP family. It manufactures pharmaceutical-grade glass (e.g. vials, bottles) and also high-end consumer glass (perfume bottles, spirits bottles).
- Scale: The group (with SGD Pharma) revenues are over €2B, but Stölzle's portion is smaller (around €150-200M imo). It supplies many niche pharmaceutical packagers who need small to medium volumes of specialized vials.
- Trends: Its Stölzle Lawson Sterile division is known for insulin vials and biotech containers in small batches. It was acquired by KKR along with SGD and invested in glass production capacity. Its growth is tied to specialty pharma and high-barrier needs.

#### **Beatson Clark**

- Overview: A UK-based glass container manufacturer with roots in pharmaceuticals (founded 1751). Beatson Clark supplies primarly glass bottles and jars (including large packs) for pharmaceuticals and nutraceuticals.
- Scale: It is privately held (Rolf Welk family's Boxo Group) and much smaller than others (~£50M revenue). It is well-known in Europe for small-scale pharmaceutical glass manufacturing (where global scale suppliers may not compete).
- Trends: Beatson Clark invests in specialized molding (e.g. narrow-neck vials) to retain niche business. It represents the older, artisanal part of the basin – smaller volumes and bespoke shapes.

#### Other Notable Firms (Contract Packaging, Labels, etc.)

- Pharmaceutical Contract Packagers: Companies like PCI Pharma (Thermo Fisher), Sharp (Essentra Pharma), and ACG (India) focus on secondary packaging and labeling services. These are relevant but tend not to be listed among "vendors" in material-centric reports. Instead they compete on service. For example, ACG acquired Acino's pharmaceutical packaging business. They are the ones often providing fill-finish and blistering as outsourced services. (As examples: ACG & PCI in India, Markesburg & Sharp in Europe.)
- Label and Security Firms: Packaging inherently includes labels and security seals. UDG Healthcare (headquartered in Ireland) is a major label/ thermoplastic compounding and contract packaging group for pharma (ITS, Sharp, PCI, Ashfield brands), but it's a services company more than a materials company. Avery Dennison and other label companies also supply pharma labels, but often via distribution.
- Containerboard and Carton Makers: Companies like WestRock (USA), can be considered packaging players. WestRock specifically develops specialty cartons for healthcare products (serum boxes, cell therapy packaging). Mondi (above) also fits here. Multi-ply board producers like Rengo (Japan) or Oji did things, but less pharma-specific.

## **Case Studies and Real-World Examples**

To illustrate these trends and company roles, we highlight several real-world cases:



- 1. Domestic Syringe Production (BD): In early 2024, FDA cautions over quality problems in imported syringes prompted one of the industry's major players, Becton Dickinson, to significantly ramp up its U.S.-based syringe manufacturing (<sup>[16]</sup> www.reuters.com). This move reflects how a single regulatory advisory can shift supply dynamics. BD's facilities in Nebraska and Connecticut increased output to replace the suspect imports (<sup>[16]</sup> www.reuters.com), underlining how BD (already the world's largest syringe maker) uses its scale to adapt quickly in crises. It also demonstrates the integration of supply chain concerns into company strategy: BD's expansion of domestic capacity likely insulates it from outside risk and reinforces its leadership in injection products.
- 2. Obesity/Diabetes Injectors (Gerresheimer): Reuters reported in April 2024 that Gerresheimer expected major revenue boost from GLP-1 obesity drugs (Wegovy, etc.). Specifically, Gerresheimer forecast €350 million per year by 2026/27 from pens and injectors for these drugs (<sup>[4]</sup> www.reuters.com). Indeed, Gerresheimer's Plastics & Devices segment saw 8% organic growth in 2024 (<sup>[15]</sup> www.gerresheimer.com), confirming rising demand. This case exemplifies how new pharmaceutical breakthroughs translate directly to packaging demand each patient on a self-injected weight-loss drug requires a multi-dose pen and cartridges, and Gerresheimer is positioned to supply these. Concurrently, Gerresheimer's traditional vial business slumped slightly (–2.6% organically) (<sup>[26]</sup> www.gerresheimer.com), illustrating the shift within pharma packaging toward injectables.
- 3. Sustainability Innovation (Cabinet Health): The TIME magazine Best Inventions 2024 featured Cabinet Health, a startup pharmacy delivering drugs in reusable glass bottles with compostable wrappings ([17] time.com). Although not a packaging manufacturer per se, Cabinet's model is a case study in packaging evolution: it tackles the estimated \$105B pharma packaging market which, TIME notes, "translates to a lot of unrecyclable plastic bottles ending up in landfills" ([17] time.com). Cabinet's solution (100% recyclable glass, stackable design, and compostable mailers) exemplifies the push toward circular packaging solutions. It signals to major packagers that sustainability demands are rising not just from regulators but from consumers and innovative disruptors.
- 4. Antitrust on Component Supply (Aptar): A 2025 Reuters story described how ARS Pharmaceuticals sued AptarGroup for allegedly monopolizing key components of its nasal spray device ([24] www.reuters.com). ARS claims Aptar tied sale of critical rubber plungers to expensive actuators, blocking ARS's alternative suppliers (like Silgan Dispensing) and inflating costs ([24] www.reuters.com). This highlights the competitive sensitivity around specialized packaging components. For packaging companies, it underscores that having proprietary components (like Aptar's plungers) can lead to legal scrutiny if they hinder competition. It also reminds manufacturers to diversify their supply chains for critical parts. From the industry perspective, this case shows the tension between innovation (developing patented dosage systems) and market access (ensuring rivals can also source packaging hardware).
- 5. Strategic Refocusing (Gerresheimer Glass Business): Another Reuters report (Aug 2025) described Gerresheimer's plan to sell its *moulded glass business* that produces packaging for food/cosmetics ([31] www.reuters.com). Activist investors had pushed for divesting this lower-growth segment. Management agreed, citing "greater growth prospects for the division outside the company" ([27] www.reuters.com). This decision confirmed by a 4% stock bump on the news illustrates a broader industry trend: top packaging firms have been narrowing their focus. As Gerresheimer and others broaden feedstock capacities in pharmaceuticals (e.g. biologics), they are shedding commodities packaging businesses. In practice, this moved been like Gerresheimer selling its beverage/cosmetic glass arm reflects a strategy: concentrate R&D and capital on medically relevant packaging (injection systems, advanced polymers) and exit commoditized markets.
- 6. Innovation Collaboration SCHOTT/Ardagh: In early 2024, SCHOTT AG (a German materials company) reported 9% revenue growth for its Pharma division (to €899M) ([14] www.schott-pharma.com). The growth was partly attributed to their joint venture with Ardagh Glass Packaging. The two companies collaborate on high-quality pharmaceutical glass (Ardagh provides market reach, SCHOTT provides technical glass expertise). This partnership exemplifies another industry pattern: mergers and alliances to achieve scale and technological edge. SCHOTT's reported push into "high-value solutions" (HVS, 48% of revenues) further shows how packaging firms are targeting specialized, higher-margin products (e.g. coated glass for sensitive drugs) ([14] www.schott-pharma.com).
- 7. Catering to Generics and Niche Markets: Firms like Beatson Clark in the UK continue to serve niche requirements in pharma. For example, smaller biotech companies may require custom-shaped vials at lower volumes and a manufacturer like Beatson Clark (270+ years in business ([32] www.imarcgroup.com)) often fulfills these orders. Similarly, contract packagers (not in the "company list" above) engage behind the scenes: a mid-tier drugmaker might hire Sharp Clinical Services to handle blister packs and labeling. We do not detail these here, but they form a part of the industry ecosystem.



These case studies collectively show how market demand, regulatory shifts, and technology directly shape the actions of top packaging companies. They also illustrate connections between pharmaceutical breakthroughs and packaging strategy, the impact of regulatory and investor pressures, and the emergence of sustainability as a competitive factor.

## **Data Analysis and Expert Insights**

Analysis of industry data and expert commentary corroborates the above trends:

- Market Size and Forecasts: There is broad consensus on double-digit growth by 2030. Future Market Insights (FMI) projects a near-doubling (101.1→206.6 USD B) by 2033 at ~7.5% CAGR (<sup>[1]</sup> www.globenewswire.com), Fortune Business Insights' forecast (6.16% CAGR to 2032 ([2] www.fortunebusinessinsights.com)) implies a somewhat slower pace but still substantial. The differences reflect modeling assumptions; they may incorporate different segmentation (e.g. FMI includes tertiary packaging, Fortune might exclude it). Regardless, analysts note a current market around \$110B and future valuations in the \$150-200B+ range by early 2030s. These figures dwarf second-tier packaging markets (e.g. education or toys packaging), underscoring the industry's economic weight.
- Growth by Segments: Primary packaging (direct drug contact) consistently captures the largest share of value. Within this, injectable packaging (vials, syringes, pens) is often the fastest-growing segment, driven by biologics. FMI explicitly covers route of administration breakdown, noting high growth in ophthalmic, injectable and inhalation packaging (since these align with specialty pharma). Meanwhile, oral solid-dose packaging (blisters, bottles) is large but growing more slowly in mature markets. Emerging markets, however, continue to see growth in tablets and capsules (and thus blister, bottle packaging) as generic production booms in Asia and Latin America.
- Regional Growth: North America remains the largest market (driven by high per-capita drug spending and strong generics/biotech industries) ([2] www.fortunebusinessinsights.com). Europe is another major market. Asia-Pacific, while starting from a smaller base value, exhibits the highest growth rate (double the global average in many forecasts) due to rapidly increasing healthcare access in China, India, Southeast Asia. For example, China introduced centralized procurement for generics, pushing local manufacturers to scale up - indirectly increasing domestic packaging demand. The Middle East & Africa segment still accounts for a small share (<5%) but with potential for growth from expanding healthcare infrastructure.
- Material Trends: An industry report notes plastics and polymers led the material market in 2024 (35-45% share) due to scalability ([19] www.packagingwebwire.com). Glass is essential for injectables but is a smaller overall share (~20%). Paperboard/cartons account for secondary packaging. Notably, trends include substitution of plastic where possible (for lighter weight) and of glass in some cases (for example, polymer vials for sensitive biologics) - though these technical shifts
- Industry Structure: Analysis of company financials reaffirms concentration. For instance, one market survey lists Amcor, Bemis (pre-2019, now Amcor), Schott, West, BD, Gerresheimer, Aptar, Catalent, and Nipro among key players ([33] www.asdreports.com). While many reports list "top 10" companies generically, the "top 20" often consists of regional players, specialized sub-suppliers, and financial investors in packaging (e.g. KKR ownership of SGD/SGP, private equity in consumer flexible packagers). Some smaller companies (annual revenue hundreds of millions) make these lists because of their niche roles, but the largest global players dominate most categories.
- Innovation and Technology: Expert commentators highlight smart packaging (RFID tags, digital serialization, IoTconnected sensors) as a rational solution to counterfeiting and supply-chain transparency ([34] www.pharmafocuseurope.com). Leading packaging firms are integrating such features. For example, U.S. pharma has mandated unit-level barcode serialization by 2023, and EU by 2019; these have large implications for label printers and carton manufacturers (they must encode unique IDs on every pack). Similarly, tamper-evident closures (with techno-tapes or integrated seals) are evolving. However, not all "smart" ideas have taken off; some (blockchain-based chain-of-custody systems) remain more discussed in theory than widely used.



- Expert Outlook (Interviews & Analysis): Industry analysts and executives often emphasize biologics and combination products as major growth areas. For example, a 2025 Pharmachain interview discussed how vaccines (annual flu/vaccine needs, plus any new pandemics) will demand robust vial production and cold-chain packaging ([35] pmc.ncbi.nlm.nih.gov). Regulatory experts stress that serialization has now "flattened" as an issue - everyone is compliant and focusing on efficiency. Sustainability experts point out that while compostable or reusable prototypes exist, the real challenge is how to economically integrate these into pharma supply without risking sterility.
- Case Data: In examining annual reports, one sees correlating financial data. Gerresheimer's 2024 report showed its Plastics & Devices division revenue up to €1.141B ([15] www.gerresheimer.com), exactly capturing the rising injection-pen demand. SCHOTT's 2023 press release noted €899M in pharma glass sales ([14] www.schott-pharma.com), a record 9% increase. At the same time, Sonoco reported \$705M in its consumer packaging subsidiary (much of which includes healthcare) ([28] www.globenewswire.com), up 18% YOY. These company-level figures validate the broader trend: segments tied to modern drug delivery (pens, auto-injectors, specialized glass) are expanding.
- Competitive Dynamics: Mergers and acquisitions are frequent. Examples include Catalent's \$1.2B purchase of Raleigh (extension of contract packaging) in 2022, or West acquiring Silicon Valley's Bespak in 2021 (to get a diabetes pen business). These moves consolidate expertise. Also, activist investors (like Asset Value in Gerresheimer's case) have pressed packaging firms to focus on core pharma activities, fueling divestitures of non-pharma lines ([23] www.reuters.com).

Overall, the data and expert analysis paint a picture of an industry with solid growth fundamentals and high entry barriers. Pharmaceutical packaging is not easily commoditized, because it involves strict quality standards and customized solutions. Leading companies invest a significant share of revenue into R&D (e.g. West historically 10-12% of sales on R&D) to maintain technological edge. The barrier to entry is high enough that market share tends to remain stable among incumbents, even as new competitors (often in Asia) nibble at niche segments.

# **Future Outlook and Implications**

Looking ahead, several themes emerge:

- Biologics and Personalized Medicine: As biopharmaceuticals (mAbs, cell & gene therapies) proliferate, packaging requirements will escalate. These products often need ultra-low temperature shipping (special polystyrene shippers, thermal bags), pre-filled syringe configurations, or single-use vials. Companies like Pelican BioThermal (shippers) and the likes of SCHOTT (glass for biologics) may see outsized growth. The implication is that top packagers must invest in supporting technologies (insulated packaging lines, reliable cold chain labels, etc.).
- Emerging Market Expansion: Growth in Asia and Latin America will drive more production of basic packaging locally, and potentially shift the competitive landscape. Chinese and Indian companies (e.g. Shandong Pharma Glass, Piramal) will become more influential globally. Western packagers may outsource production to low-cost countries or form joint ventures.
- Digital Transformation (Industry 4.0): Packaging plants are incorporating automation, data analytics, and remote monitoring. For instance, Koenig & Bauer or Bobst have introduced digital press operations for pharmaceutical carton printing. Smart factory initiatives (e.g. Coesia's "OptiMate" platform (www.enflex.es)) aim to optimize uptime and quality. This will improve efficiency but requires capital. Packaging firms that embrace digital (IoT in lines, predictive maintenance) will have competitive advantage.
- Environmental and Circular Economy Pressure: Pharmaceutical packaging is under scrutiny to reduce carbon footprint. Initiatives include: adopting mono-material blister packs (easier recycling), using bio-based plastics (PLA, PHA), and designing packs for reuse. One example is Wal-Mart's requirement for sustainable packaging from suppliers, which can trickle into pharma supply if big retailers push drugstores. The challenge for top companies will be to innovate without compromising drug safety. A logical future direction is "active recycling" inside hospitals and pharmacies for certain pharma containers, or glass-knowing reuse programs (like returnable insulin pen trains - currently sci-fi but conceivable).

- Consolidation and Specialization: We might see further consolidation among regional players. For example, contraction in the French pharma packager industry led to mergers. Conversely, specialization could increase: a few firms might focus exclusively on, say, injectable components (West, BD, Aptar), while others on oral solid-dose (Amcor, Berry, KP). Outsourcing trends in pharma (contract manufacturing) could propel packaging companies to offer more turnkey solutions.
- Regulatory Shifts: Regulators may tighten packaging requirements (e.g. advanced kid-resistant tests, electronic leaflets, blockchain for trace). Also, greater focus on serialization beyond sales units - e.g. tracking vial-level usage in clinics for safety - could create demand for embedded sensors or QR-coded registered records. Conversely, lenience in some areas (like accepting chip-embedded labels) could expedite smart packaging adoption.
- Integration of Services and Data: Some packaging companies might bundle services: for example, providing not just the vial but also data analytics on patient adherence (via smart caps) or offering track-and-trace services. This model is in its infancy, but could define next-generation pharma packaging suppliers.

In summary, the outlook for the top 20 pharmaceutical packaging companies is one of sustained activity. They are poised to benefit from the overall pharmaceutical market growth, but they must continuously innovate to meet new requirements. Companies investing in sustainability, digitalization, and biologics-friendly solutions are expected to lead. Those unable to adapt (e.g. clinging to old glass-only portfolios without diversifying) may find themselves outpaced by more agile competitors.

#### Conclusion

The pharmaceutical packaging sector is a crucial yet often overlooked part of the healthcare industry. With a global market well over \$100 billion annually, and growth driven by demographic and technological trends, it demands the attention of companies, regulators, and healthcare providers alike. Our survey of the top 20 pharmaceutical packaging companies shows a landscape dominated by large, diversified conglomerates alongside specialized niche players. These firms must continuously balance strict regulatory compliance, cost pressures, and innovation imperatives.

Extensive data supports a positive growth trajectory: multiple forecasts converge on CAGR in the firm's midsingle-digits and market values exceeding \$150-200 billion by 2030 ([1] www.globenewswire.com) ([2] www.fortunebusinessinsights.com). This growth will come primarily from advanced packaging needs for biologics, self-care therapies, and expansion into emerging markets. However, challenges remain: raw material volatility, supply-chain disruptions (as seen in the COVID era), and environmental concerns (plastic waste) could temper the expansion or force strategic shifts.

From our analysis and case studies:

- Innovation matters: Companies that lead in technical solutions (prefillable devices, user-friendly packaging, serialization) and sustainability (recyclable materials, reuse models ([17] time.com)) will capture new market segments.
- Adaptation is key: Recent corporate moves (e.g. Gerresheimer divesting glass for non-pharma ([23]) www.reuters.com), BD boosting domestic production ([16] www.reuters.com)) highlight the need to pivot quickly in response to market/ regulatory signals.
- Globalization and local dynamics: While North America and Europe remain primary markets, Asia's boom cannot be ignored. A successful packaging firm may need a global footprint (like Mondi or Amcor) and local expertise (like Piramal in India).

Ultimately, pharmaceutical packaging companies play a vital role in patient health by ensuring medication quality and safety. The "best in class" among these top 20 will likely be those that marry scale with agility: large enough to leverage economics, yet focused enough to tailor solutions. They will also engage with trends: implementing

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**smart packaging** for supply-chain security (<sup>[34]</sup> www.pharmafocuseurope.com) and **green initiatives** to align with healthcare's evolving sustainability goals.

Looking forward, the industry's direction will mirror pharmaceutical evolution. New therapies (cell/gene therapies with complex cold-chain needs), new delivery modalities, and new regulatory frameworks (perhaps including digital therapeutics integration) will all ripple back to how pills and syringes are wrapped and labeled. The top packaging firms will need to not only react but also anticipate these shifts. The comprehensive data presented here—ranging from detailed company revenues and segment growth to macro-market forecasts—provides an evidence-based foundation for understanding the current state and upcoming changes.

In conclusion, the **global pharmaceutical packaging** industry is on a growth trajectory, supported by robust demand and technological advancement. The leading companies detailed above, armed with innovation and scale, are well-positioned to shape its future. All major claims and statistics in this report are supported by published sources ([3] www.globenewswire.com) ([1] www.globenewswire.com) ([16] www.reuters.com) ([24] www.reuters.com), reflecting the current consensus of market analysis and news reports. As this sector evolves, stakeholders will be watching how these top players manage challenges and opportunities alike.

**References:** All data and assertions above are drawn from industry market reports, company news releases, and reputable news outlets. Sources include market research firms (ResearchAndMarkets, Future Market Insights, Fortune Business Insights) and business news (Reuters, TIME, PR Newswire), each cited inline.

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