Measuring AI ROI in Drug Discovery: Key Metrics & Outcomes

By Adrien Laurent, CEO at IntuitionLabs • 12/8/2025 • 40 min read

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Measuring Al ROI in Drug Discovery: Metrics That Matter – Beyond Time Savings to Scientific Outcomes

Executive Summary

The integration of artificial intelligence (AI) into pharmaceutical R&D promises transformative benefits, but quantifying its return on investment (ROI) requires moving beyond simple cost and time savings to encompass scientific outcomes and impact. Traditional drug development is notoriously long (often 10–15 years) and costly (~\$2.6–2.8 billion per approved drug ([1] pmc.ncbi.nlm.nih.gov) ([2] itif.org)) with dismal success rates (fewer than 10% of candidates entering human trials receive approval ([1] pmc.ncbi.nlm.nih.gov) ([3] itif.org)). Al offers the potential to dramatically reshape this landscape: for example, reports suggest AI-designed small molecules are progressing through discovery and preclinical stages in months rather than years ([4] www.pharmaceutical-technology.com) ([5] pmc.ncbi.nlm.nih.gov), and AI-enabled compounds are demonstrating exceptionally high success rates in early trials (≈80–90% Phase I success in observed cases vs. 40–65% traditionally ([6] nano-gpt.com) ([7] www.allaboutai.com)).

However, ROI must be measured in multidimensional terms. In addition to efficiency gains (reduced labor hours, faster timelines, cost avoidance), meaningful ROI metrics include scientific outputs such as the quality and novelty of drug candidates, improvement in lead optimization outcomes (potency, selectivity, ADMET profiles), enrichment of viable hits, expansion of biological knowledge, and enhancement of patient outcomes. Metrics such as hit rate improvements, chemical novelty (freedom-to-operate), pipeline productivity (number and stage of candidates), and clinical trial efficacy capture ROI in terms of generating valuable scientific insights and therapies ([8] modelmedicines.com) ([9] pmc.ncbi.nlm.nih.gov). For example, studies report AI-guided screening hit rates of 22–46% (versus ~2% random) ([8] modelmedicines.com) ([9] pmc.ncbi.nlm.nih.gov), and multi-round AI optimization yielding 10-fold improvements in brain penetration ([10] pmc.ncbi.nlm.nih.gov), underscoring "returns" in compound quality.

This report provides an in-depth analysis of how to measure AI ROI in drug discovery, emphasizing metrics that matter beyond just time savings. We review historical context (skyrocketing R&D costs, "Eroom's law" of declining productivity ([1] pmc.ncbi.nlm.nih.gov)), summarize the current state and adoption of AI, and categorize ROI metrics into financial, operational, clinical, and scientific outcome domains. We present data-driven evidence and case studies (e.g., Exscientia's accelerated discovery, Insilico Medicine's rapid progression to Phase II, AlphaFold's 200 million protein structures) to illustrate ROI in practice. Finally, we discuss how organizations can implement ROI measurement frameworks (e.g. establishing baselines, key performance indicators, and dashboards ([11] ciberspring.com)), and consider future implications (agentic AI, foundation models, regulatory changes). By rigorously defining and tracking a broad set of ROI metrics, pharma and biotech can ensure AI delivers quantifiable value beyond buzzwords, ultimately benefiting patients with better therapies.

1. Introduction and Background

The **challenge of drug discovery** has grown increasingly daunting. Recent industry analyses estimate that bringing a single new drug to market now requires roughly **\$2.6–2.8 billion** in R&D costs ([1]



pmc.ncbi.nlm.nih.gov) (^[2] itif.org) and **10–15 years** of development, with **<8–10% success** from Phase I to approval (^[1] pmc.ncbi.nlm.nih.gov) (^[3] itif.org). These figures reflect Eroom's Law – the observation that drug R&D productivity has steadily declined over decades despite technological advances (^[1] pmc.ncbi.nlm.nih.gov). Key bottlenecks include labor-intensive high-throughput screening (HTS) with very low hit rates, arduous lead optimization, and costly clinical trials with high attrition (^[12] pmc.ncbi.nlm.nih.gov) (^[13] pmc.ncbi.nlm.nih.gov). For instance, traditional HTS often yields only ~1–2% active "hits" from large libraries, and historically only ~1 in 5000 compounds becomes a marketed drug (^[13] pmc.ncbi.nlm.nih.gov).

At the same time, AI has emerged as a promising solution. Since the 2010s, advances in machine learning and data availability have led to hundreds of AI-driven biotech startups and major pharmaceutical partnerships focused on discovery and preclinical development ([14] www.biopharmatrend.com) ([15] pmc.ncbi.nlm.nih.gov). Alphafold's prediction of protein structures, deep learning for virtual screening, and generative chemistry models are examples of AI applications revolutionizing tasks once done by brute-force experimentation. Industry analyses predict massive value: a PwC/Strategy& report projects that fully industrialized use of AI could add ~\$254 billion in annual operating profits by 2030 across pharma ([16] www.strategyand.pwc.com), while McKinsey has estimated generative AI alone might contribute \$60-\$110 billion to the pharma and medical-products sectors annually (mostly through R&D efficiency and new revenue) ([17] www.linkedin.com). However, such projections depend critically on translating AI capabilities into real outcomes.

A crucial piece of this translation is **measuring ROI**. For many pharma projects, ROI is often implicitly defined in terms of cost and time saved (e.g., reducing lead discovery time by months). But focusing only on efficiency metrics risks missing the **scientific breakthroughs** that AI can enable. As one industry commentator put it, the point is not just how fast we find molecules, but whether **"the AI platform can discover the drug that solves the disease."** ([18] modelmedicines.com).In practice, ROI measurement must be broadened to include **how many truly novel**, **high-quality candidates are produced; whether success rates improve; and what knowledge or capabilities are gained**.

This report therefore explores a comprehensive ROI framework. We first review **traditional ROI metrics** in drug discovery (Section 2) and contrast them with **expanded metrics that capture scientific impact** (Section 3). Section 4 discusses how to implement ROI measurement in R&D organizations, including recommended frameworks and controls. Section 5 presents data analyses and evidence – including industry statistics and benchmark studies – illustrating current trends in AI outcomes and ROI potential. Section 6 offers case studies of real-world AI projects (e.g. Exscientia, Insilico, AlphaFold) to show how ROI manifests in practice. We then discuss future directions (Section 7) and conclude (Section 8) by emphasizing that **measuring ROI holistically** is key to sustaining AI innovation in drug discovery. Every claim and example is supported by authoritative sources. (A summary of key metrics is provided in Tables 1–2.)

2. Traditional ROI Metrics in Drug Discovery

Historically, ROI in drug discovery has been framed in **financial and operational** terms. Companies evaluate projects by comparing development costs and timelines against anticipated revenues from drug sales. Useful metrics include cost per candidate (dollars spent per compound reaching milestones), cycle times (years from target ID to IND filing), headcount or hours per task, and success probabilities (phase transition rates). While these remain critical, they capture only part of the value picture.

2.1 Financial ROI: Cost Savings and Revenue Impact

Financial ROI measures the direct monetary return: **expenses avoided or revenues gained** due to AI. For example, automating in vitro screening or data analysis reduces outsourcing, lab consumables, and manpower costs ([19] ciberspring.com). A simple metric is **cost per lead or candidate**: projects can benchmark reduction in

dollars spent per identified hit or preclinical candidate. In principle, savings come from reduced failed experiments and streamlined processes. As one industry analysis notes, preliminary estimates suggest blockbuster cost reductions of 15–22% across drug R&D within 3–5 years of Al adoption, potentially reaching ~40–67% at full maturity ([20] nano-gpt.com). Translating this, a typical \$2.6–2.8 billion R&D budget could be hundreds of millions lower.

Another financial ROI metric is the **net present value (NPV)** of pipeline assets. Al can accelerate market entry, extending effective patent exclusivity and revenues. For example, if Al cuts 6 months off a project's timeline, the company may capture that additional half-year of sales. ROI frameworks may therefore compute the **added NPV** from time gains or the **avoidance of cost overruns**. Big-pharma surveys suggest that moving projects into the clinic earlier (or preventing a late-stage failure) is key to Al's ROI ([19] ciberspring.com) ([14] www.pharmaceutical-technology.com).

Financial ROI also includes **new revenue streams**. Al can generate intangible assets like novel licenses or partnerships. For instance, Exscientia's Al-designed pipeline attracted major pharma collaborations (BMS/Celgene, Sumitomo Dainippon, Evotec) ([21] www.pharmaceutical-technology.com) ([22] www.pharmaceutical-technology.com). Similarly, successful repurposing (e.g. BenevolentAl's baricitinib for COVID) can revive existing drugs for new markets. While harder to quantify, these deals yield clear monetary gains, and metrics like licensing fees and milestone payments can be linked to Al outcomes.

Key financial ROI metrics include:

- Cost per compound/candidate (pre- vs post-AI).
- Annual operating profit or NPV uplift (e.g. PwC's \$254B profit potential ([16] www.strategyand.pwc.com)).
- New revenues / licensing income enabled by Al.
- Headcount efficiency (FTE hours saved, cost per FTE).
- Pipeline ROI per dollar invested (e.g. R&D spend relative to clinical candidates advanced).

2.2 Operational ROI: Time and Productivity Gains

A primary motivator for using AI in drug discovery is **timeline reduction**. AI can **compress workflows** that were once sequential. For example, **target identification and virtual screening** can be conducted rapidly in silico (months rather than years ([23] pmc.ncbi.nlm.nih.gov)). One high-profile case: Insilico Medicine announced it identified a fibrosarcoma target and moved a preclinical candidate into development in ~18 months at ~\$150K cost, versus an industry norm of 4–6 years ([5] pmc.ncbi.nlm.nih.gov)). Exscientia similarly reported designing a Phase I-ready OCD drug in **<12 months**, far shorter than the 4–5 years typically needed ([4] www.pharmaceutical-technology.com). These dramatic examples highlight how AI **operational metrics** – cycle times, throughput, and error rates – can be halved or better.

Operational ROI is measured by metrics such as:

- Cycle time per phase (e.g. months from hit to lead, lead to IND). For example, Exscientia's DSP-1181 program achieved discovery-to-IND in ~12 months ([4] www.pharmaceutical-technology.com) versus a prior ~4.5 years.
- Number of compounds screened per unit time. Al-driven virtual screening can evaluate millions of
 molecules in hours or days, replacing thousands of physical assays. A relevant indicator is hit count per
 dollar spent on screening, or Al-predicted compounds synthesized per project.
- Manual labor displacement. KI (Key Issue) like "hours of manual review replaced per month" can quantify how much scientist time is freed for creative work ([24] ciberspring.com).

• Success rate of in vitro predictions. Higher predictive accuracy means fewer wasted experiments. For instance, AI-predicted hits often validate at far greater rates than random screens (see section on scientific metrics).

Operational ROI must also consider **error reduction and quality metrics**. All can lower human error (e.g., in data curation or image analysis), improving reproducibility. An operational metric here could be *error rate pre-vs post-AI*, or *variance in assay repeatability with AI assistance*. Reducing errors speeds projects indirectly by avoiding rework. For example, in safety case processing, one study showed AI reduced review time and errors, boosting compliance ([25] ciberspring.com). While we focus on discovery metrics, the same principle applies: AI can automate routine data handling, and ROI is measured in both **time saved and fewer mistakes**.

2.3 Clinical and Regulatory ROI

Beyond discovery, Al contributes to **clinical trial efficiency** – another facet of ROI. Metrics include **trial start-up time**, **patient recruitment speed**, **and protocol adherence**. Al-driven patient matching and adaptive trial designs can shorten phases. For example, if Al identifies eligible patients faster, a trial may recruit 6 months sooner, yielding bigger market windows. Metrics here are risk-adjusted time to trial start, enrollment rate (patients/month), or error rates in monitoring. FDA projects and recent initiatives (e.g. Al for protocols) indicate regulators expect evidence that Al improves trial outcomes (^[26] ciberspring.com).

On the regulatory side, ROI can be linked to **approval efficiency**. Metrics include the number of regulatory queries avoided or the time to submission. Though harder to quantify, forward-looking companies track **time saving in submission prep**. For industry, metrics like "FDA dossier preparation time" or "regulatory review cycles" shortened by AI may quantify ROI.

Notably, the FDA has begun issuing guidance on AI in drug dev ([27] pmc.ncbi.nlm.nih.gov). While these frameworks primarily affect compliance and quality, they also underscore that demonstrating ROI (with data trails) is important for stakeholder trust.

2.4 Traditional Versus Expanded ROI

Traditional metrics like cost, time, and headcount efficiency are necessary but **insufficient**. They do not directly capture the **scientific quality** of outputs – for instance, whether AI finds better hits or entirely new targets. To gauge true ROI, organizations must also ask: *Did AI lead to a higher-probability drug candidate? Was a novel disease target identified? Are new biomarkers discovered?* These are outcomes that only manifest in longer-term clinical success or published innovations.

Thus, we turn next to **expanded metrics** that focus on the *scientific outcomes* of AI in drug discovery. These include hit rates, novelty, candidate quality, and translational results. In practice, a balanced ROI framework will combine both efficiency metrics (Section 2) and scientific metrics (Section 3) to form a **360° view of value**.

3. Metrics of Scientific Outcomes and Value

To capture ROI "beyond time savings," it is essential to measure the scientific output and impact of AI-driven discovery. This includes metrics that quantify the quality, novelty, and effectiveness of the drug candidates and knowledge generated. Below, we outline key categories of such metrics and give examples drawn from recent studies and industry experiences.

3.1 Hit Discovery and Enrichment Metrics

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A fundamental barometer of early-stage drug discovery is the **hit rate** – the fraction of tested compounds that show desired activity (e.g. binding to a target). Traditional high-throughput screens yield hit rates on the order of ~1–2%. Al-enabled virtual screening and design aim to greatly **enrich** this rate. Recent analyses demonstrate dramatic differences:

- Al-guided hit rates: One systematic analysis of Al-driven hit identification found Al-predicted libraries with hit rates ranging from ~22.5% (updated to IC₅₀ <100 nM) up to 46% in some campaigns (^[8] modelmedicines.com) (^[9] pmc.ncbi.nlm.nih.gov). By contrast, random screening yields are typically <2%. In our own compilation of studies, the top Al hit-rate claims (for novel chemistries) were in the 20–46% range (^[8] modelmedicines.com). For example, Model Medicines reported 46% of Al-suggested molecules showed biological activity in vitro, with 19 of 41 predicted compounds validated (^[8] modelmedicines.com). These metrics − 10–20× the traditional hit rate − signify enormous ROI in experimental efficiency.
- Chemical novelty: Equally important is whether Al-generated hits are novel. In the analysis mentioned above, all active hits retained chemical novelty and freedom-to-operate (no prior patents) ([9] pmc.ncbi.nlm.nih.gov). Novelty can be measured by fingerprint similarity to known actives or checking against patent databases. High novelty means building new intellectual property. For example, one Al campaign identified 12 distinct chemical scaffolds for an antiviral program, vs. 3–4 scaffolds from conventional filtering ([28] pmc.ncbi.nlm.nih.gov). A possible metric is "novel hit fraction" the percentage of confirmed actives whose core structures are new.
- Scaffold diversity: Al often explores chemical space beyond human intuition. A numeric metric is the shannon diversity or the number of unique scaffolds hit. Al platforms often produce hits across a wider structural range, which can be quantified.

In summary, ROI metrics in hit discovery include hit rate (%), active potency (e.g. % of hits <1 μ M), novel scaffolds identified, and the share of hits that are patentable. High values in these metrics indicate an AI system is generating scientifically valuable candidates (and reducing wasted effort).

3.2 Lead Optimization Outcomes

After initial hits are found, lead optimization further improves candidate molecules' properties. Here, ROI can be seen as **quality improvements per cycle**. Relevant metrics include:

- Fold-improvement in potency or ADMET: For a lead series, measure how Al-guided rounds boost a key property. One study using active learning reported that after three Al-driven cycles, brain penetration increased 10-fold and metabolic stability 5-fold ([10] pmc.ncbi.nlm.nih.gov). Capturing that improvement is ROI it indicates fewer chemistry iterations needed to reach candidate criteria. Metrics can be defined as the fold-change improvement in potency or chosen ADMET criteria per round of design.
- Time-to-lead candidate: How quickly does the pipeline nominate a high-quality lead compound? Traditional medicinal chemistry might take years of design and synthesis to reach a "candidate" stage. Al can compress this dramatically. For example, Schrödinger reported taking 10 months from hit to a preclinical development candidate for a novel MALT1 inhibitor, encompassing target identification and lead optimization ([29] www.schrodinger.com). This contrasts with multi-year timelines historically. Metric: lead optimization cycle time.
- Requirement of synthesized compounds: Al platforms often claim fewer syntheses needed to find a lead. Exscientia reports taking 10× fewer synthesized compounds than industry norms to reach similar goals ([30] www.biopharmatrend.com). A metric here is compounds synthesized per lead, which should decrease with effective Al. This translates to cost and time savings as well.
- Multi-parameter optimization success: Modern candidates must satisfy potency, selectivity, PK, and safety
 simultaneously. All can optimize multiple properties concurrently. A metric of ROI could be number of ADMET/Tox failures
 avoided. For instance, if an All system reduces predicted off-target interactions, one can measure the reduction in
 compounds dropped for toxicity. While direct industry-wide data is scarce, examples like improved safety profiles (fewer offtarget hits in lead series) could be cited if available.

3.3 Pipeline Productivity and Candidate Progression

A high-level ROI indicator is the **number and stage of drug candidates delivered by AI**. If AI discovery programs produce a strong pipeline, that is a clear outcome. Relevant measures include:

- Cumulative pipeline count: Survey data suggest there are over 3,000 Al-associated drug candidates in the global pipeline as of 2024 ([31] www.allaboutai.com). The distribution is heavily weighted toward early stages (Table 2). Tracking how this number grows (or how many research programs adopt Al) is a productivity metric. For a company, a metric could be Al-enabled projects initiated per year or internal pipeline fraction advanced by Al.
- Stage advancement rate: Just as Phase transition probabilities are tracked, one can measure how many Al-sourced leads advance to IND or clinic. For example, if a company runs 10 Al discovery projects and 3 reach Phase I, versus 1 historically, that is a measure of ROI. Industry case: Recursion, leveraging Al and automation, now has multiple drug candidates in clinical trials, including at least one Phase 3 program (^[32] www.biopharmatrend.com). Measuring conversion rates (discovery→Preclinical→Phase I) for Al projects vs. historical norms quantifies success.
- Time-to-IND: This is a hybrid of time and scientific metric. We note Insilico's TNIK inhibitor reaching Phase II in ~18 months ([33] pmc.ncbi.nlm.nih.gov) (from target to Phase IIa) and Exscientia's DSP-1181 entering Phase I in ~12 months ([4] www.pharmaceutical-technology.com). The metric can be defined as months from target validation to IND or lead optimization to IND. These dramatically undercut the usual 4–6 years, reflecting accelerated science.

Solar: Table 1 (below) summarizes key quantitative ROI metrics contrasting conventional and AI-driven discovery (e.g. hit rates and timelines), illustrating the scale of impact.

Table 1. Sample ROI metrics: traditional vs. Al-driven drug discovery. Additional metrics (e.g. pipeline counts) are cited elsewhere in the text.

Metric	Conventional Value	AI-Enabled Value	Source
Discovery-to- Phase I time	~4.5 years (typical)	~12 months (Exscientia DSP-1181 program) (^[4] www.pharmaceutical-technology.com)	PharmaTech News (^[4] www.pharmaceutical-technology.com) reported Exscientia's OCD drug design in <12 months vs ~4.5 years typical.
Phase I success rate	40-65% (industry average)	80–90% (Al-pooled observed) ([7] www.allaboutai.com)	AllAboutAl analysis (^[7] www.allaboutai.com) cites 80–90% Phase I success for Al-discovered drugs vs 40–65% traditionally.
Cost per approved drug	~\$2.6 billion (out-of-pocket) ([1] pmc.ncbi.nlm.nih.gov)	~15-22% lower (multi-year projection) ([34] nano-gpt.com)	Industry analyses estimate a 15–22% cost reduction from AI by 3–5 years of adoption ([34] nano-gpt.com).
Hit rate (validated actives)	~2% (random HTS)	22–46% (AI-predicted libraries) ([8] modelmedicines.com) ([9] pmc.ncbi.nlm.nih.gov)	ModelMedicines review (^[8] modelmedicines.com) (^[9] pmc.ncbi.nlm.nih.gov) reports Al screen hit rates up to 46%, vastly above 2%.
AI-enabled pipeline programs	Few (circa 2015 baseline)	3,000+ candidates (global, 2024) ([31] www.allaboutai.com)	GlobalData analysis (^[31] www.allaboutai.com) notes over 3,000 Al-associated drug candidates worldwide.

Table 2. Distribution of AI-enabled drug candidates by development stage (2024). Source: GlobalData/AIIAboutAI ([35] www.allaboutai.com).

Phase	% Al-related candidates	Interpretation
Preclinical/Discovery	60% (^[35] www.allaboutai.com)	Majority are still in discovery stages.



Phase	% Al-related candidates	Interpretation
Phase I	25% (^[36] www.allaboutai.com)	A sizable fraction entering first trials.
Phase II	12% (^[36] www.allaboutai.com)	Some candidates advancing to proof-of-concept.
Phase III/Approval	3% (^[36] www.allaboutai.com)	Few have reached late-stage trials or submission.

These data (Table 2) demonstrate that while the AI pipeline is growing rapidly, most projects are early-stage. Measuring ROI will increasingly depend on tracking how many of these advance. The accelerated move of any Al-derived candidates into Phase II/III or to approval will be a key outcome metric in coming years.

3.4 Quality and Novelty of Candidates

Merely accelerating timelines is insufficient if the candidates are no better than before. Thus, ROI should capture candidate quality. Key indicators include biochemical potency, selectivity, and safety. Metrics to consider:

- Potency/affinity: The binding affinity (IC₅₀/K_d) of optimized leads can be tracked. If AI yields nanomolar hits more consistently, that's ROI. For example, one AI campaign produced 3 hits all under 100 nM ([9] pmc.ncbi.nlm.nih.gov). Companies may set a KPI of percentage of hits with $IC_{50} < 100$ nM.
- Selectivity: The fold-selectivity over off-targets. An ROI metric could be fold-improvement in selectivity relative to the best known chemist-made analogs.
- ADMET properties: Al can be used to optimize pharmacokinetics. A metric might be % of designed leads meeting ADMET safeguards (e.g., solubility, metabolic stability). For example, one study reported identifying leads with favorable brain penetration and metabolic stability after AI-led iterations ([10] pmc.ncbi.nlm.nih.gov). Quantifying how many AI leads clear preclinical ADMET filters per round would measure value.
- Safety and toxicity: Early filtering of toxicophores by AI saves later failure costs. An ROI metric is reduction in preclinical toxicity failures. If typically 30% of leads fail in toxicity screens, and Al-guided design cuts this to 15%, that improvement has clear ROI (fewer wasted assets). Robust quantitative data on this are still emerging, but firms track predicted toxicity rates from Al models.
- Mechanism novelty: Sometimes Al finds surprising mechanisms or modalities (e.g. bispecific small molecules ([37] www.pharmaceutical-technology.com)). A qualitative aspect is the generation of first-in-class candidates. Though harder to quantify, one can count "first-in-class" or "novel mechanism" projects spawned by AI.

We note that ROI should ideally correlate with clinical impact: a candidate with better potency and safety is more likely to succeed. Thus, improvements in these quality metrics are indirect ROI signals.

3.5 Scientific Knowledge and Innovation

All also contributes to pure scientific output, which indirectly drives ROI by seeding future pipelines:

• Biological insights: Al models can reveal novel biology (e.g., new drug targets or disease genes). Metric: number of new targets validated or publications/patents on targets discovered by AI. For instance, Insilico integrated genomics AI to identify the TNIK target for fibrotic disease ($^{[38]}$ pmc.ncbi.nlm.nih.gov), a previously under-explored biology. Companies may track targets submitted to IND that emerged from AI vs. tradition.



- Publications and IP: Al programs often generate publishable results. The quantity and impact of scientific publications (citations, etc.) arising from AI projects reflect knowledge ROI. Similarly, counting patents filed on AI-designed molecules is a concrete measure of innovation value (though patenting is a long game). Some AI companies market "patent-pending candidates" as success stories.
- Datasets generated: Al-driven projects create and curate large datasets (e.g., phenotypic images, multi-omics). While not a traditional ROI metric, organizations might measure data assets as value (e.g., "X TB of curated screen data, Y million compounds characterized"). Data can be repurposed for new projects, multiplying ROI.
- Model improvements: In some companies, creating improved predictive models is itself a deliverable. For example, if an Al model is validated to predict blood-brain barrier permeability with 90% accuracy, that model has standalone value. Metrics here include model performance statistics (accuracy, ROC-AUC) and real-world utility (e.g., percentage of decisions made

To illustrate: one landmark use of Al is in structural biology. DeepMind's AlphaFold predicted structures for 200 million proteins ([39] www.theguardian.com) - effectively mapping nearly all known proteins. That effort (while not directly a drug candidate) dramatically increases knowledge ROI: new structures have already enabled vaccine design (e.g. guiding a malaria vaccine target ([40] www.theguardian.com)) and enzyme discovery. This metric (protein structures predicted) shows how Al spills scientific "value" into many domains at once. Similarly, tracking how AI aids publication of previously intractable problems could be a KPI (e.g. "time to solution for protein structures", "number of novel antibodies designed with AI").

3.6 Clinical and Patient-Centric Outcomes

Ultimately, ROI in drug discovery should serve patients. Relevant outcomes metrics include:

- Probability of Technical Success (PTS): If AI reliably increases the chance that a molecule will succeed in trials, expected value of the program goes up. One could measure pts_phasel or pts_phasell with vs. without AI, although quantifying this precisely requires long-term data.
- Time to market savings: In terms of patient access and market window, saving even 6 months to approval can have large health-economic impact. Metrics could be reported as patient-years gained or qualityadjusted life years (QALYs) accelerated by faster development - though linking this directly to AI is complex. Regulators and payers may, however, be interested in time-to-patient metrics.
- Improved therapeutic efficacy/safety: In repurposing cases (like baricitinib for COVID ([41] pmc.ncbi.nlm.nih.gov)), the clinical impact (reduced mortality) is tremendous. While not easily quantifiable as ROI in business terms, sponsors might cite lives saved or hospitalizations prevented due to AI-discovered treatments.

Some of these patient-centric ROI measures exceed traditional ROI scope, but they frame the ultimate value proposition. For example, in section 6 we note that BenevolentAl's baricitinib hypothesis, validated in clinical trials ([41] pmc.ncbi.nlm.nih.gov), is expected to yield major health benefits, illustrating ROI in outcomes beyond dollars. Companies may not track these formally, but thinking in these terms underscores that scientific ROI translates to societal ROI (discussed further below).

4. Frameworks for Measuring AI ROI in Practice

To realize these ROI metrics, organizations need systematic measurement frameworks. In practice, successful firms (and consultants like CI Life) recommend the following steps:

• Set Baselines: Document pre-Al performance on all chosen metrics. This includes pre-intervention cycle times, costs, hit rates, etc. For example, record that lead optimization normally yields 1 novel lead per 150 synthesized compounds; this is the baseline to improve upon. Baselines should come from historical data or control experiments ($^{[11]}$ ciberspring.com).

- **Define Key Metrics (KPIs):** Choose 3–5 core metrics per project, spanning at least one financial, operational, and scientific category ([11] ciberspring.com). Examples: cost per assay, mean cycle time, hit rate, percentage of patents from project. Ensure metrics align with project goals. For instance, an AI screening pilot might track # of actives per screening, whereas a generative chemistry project might track lead potency improvement.
- Track with Controls: After deploying the AI tool, collect data continuously and compare to baseline/control. Use
 dashboards to visualize trends. For robustness, incorporate human review. For example, "human-in-the-loop" checks ensure
 that AI-predicted hits are experimentally validated, so ROI claims have evidence. Audit trails (tracking exactly how metrics
 were captured) make ROI claims verifiable ([42] ciberspring.com).
- Quantify Value: Translate metric changes into business outcomes. E.g. if Al cuts cycle time by 6 months on a \$100M program, that time savings (and associated cost avoidance) can be multiplied by expected drug revenue per month to estimate profit uplift ([43] ciberspring.com). A CI Life example: "Al reduced case processing by 6 hours, saving 1,200 staff-hours per year, avoiding \$2.4M in outsourcing ([43] ciberspring.com)." Similar exercises can convert productivity gains to monetary ROI.
- Report and Iterate: Share ROI figures at all levels from bench teams to finance and leadership ([44] ciberspring.com). Encourage continuous improvement by refining models (agentic AI loops, A/B tests of AI versions). Over time, track cumulative ROI (e.g., NPV improvements) to guide strategic decisions. If metrics show marginal ROI, projects can be halted before sunk costs mount (as in rigorous stage-gate processes).

It is critical to maintain **data governance** during ROI measurement. Documenting how AI systems perform (accuracy, data sources, biases) is necessary especially for regulators. Recording KPI methodologies ensures transparency – e.g. defining exactly how hit rate is computed. Prospective ROI assessment should be built into AI project planning, not an afterthought.

Figure 3 (below) illustrates a hypothetical ROI dashboard for a drug discovery project, merging financial, operational, and scientific KPIs into a single view:

[Figure 1: Example ROI Dashboard - tracks baseline vs current for multiple AI ROI metrics (cost per 1

(Note: Actual figure not included in text response.)

Overall, the process of ROI measurement in drug discovery is iterative and evidence-driven. At each stage – from discovery to clinic – teams should ask: "How has AI changed our key metrics relative to what was expected or what occurred without AI?" By answering quantitatively, organizations can *prove* AI's contribution and justify continued investment.

5. Data Analysis and Industry Evidence

Understanding the ROI of AI requires examining current data and case examples across the industry. We now survey statistics, case benchmarks, and expert opinions on AI's impact.

5.1 Industry Adoption and Market Projections

Al adoption in pharma R&D is now substantial. A recent analysis found **69% of pharma companies** are now investing in AI, surpassing many other digital initiatives ([45] www.allaboutai.com). GlobalData reports that **48% of pharma professionals** identify R&D as the area most in need of digital transformation ([46] www.marketscreener.com). An AllAboutAl 2025 analysis indicates about **81% of pharma organizations** deploy Al in R&D ([47] www.allaboutai.com). Biotech startups (73%) lead in Al use, but big pharma is catching up ([48] www.allaboutai.com).

These trends imply that ROI measurement (and success) will become increasingly prominent. If only \sim 5–15% of AI pilots traditionally yield the majority of value ($^{[26]}$ ciberspring.com), companies must carefully scale projects that show ROI.

The market forecast also matters. Strategy&'s 2020 analysis estimated up to \$254 billion annual profit increase by 2030 if AI is fully embraced ([16] www.strategyand.pwc.com). More recently, a McKinsey/WEF style estimate projected \$350-\$410 billion annually by 2030 from pharma AI (including direct and indirect R&D gains) ([49] www.allaboutai.com). While forecasts vary, there is broad consensus that AI-driven drug discovery is a multi-hundred-billion-dollar opportunity. These figures underscore that even modest ROI metrics improvements can correspond to very large absolute returns.

5.2 Accelerated Timelines and Cost Reductions

Multiple studies document Al's ability to shorten development. Conservative estimates suggest **30–50% reductions in specific preclinical timelines** in some use cases (^[50] pmc.ncbi.nlm.nih.gov) (^[51] pmc.ncbi.nlm.nih.gov). The COVID-19 response highlighted extreme cases: Al-assisted programs identified drug leads for SARS-CoV-2 in mere months, demonstrating the potential for rapid response when aligned (though pandemic urgency and funding are unusual factors) (^[52] pmc.ncbi.nlm.nih.gov) (^[53] intuitionlabs.ai).

Cost-wise, industry sources broadly claim **15–50% cost savings** at various stages. For instance, AllAboutAl notes 25–50% cuts in preclinical R&D costs (^[7] www.allaboutai.com). The nanoGPT analysis (Table 20xx) projected that at full adoption Al could reduce drug development costs by up to 44–67% (^[54] nano-gpt.com). While precise validation is pending, even early reductions (10–20%) would justify Al spend.

A notable dataset: **Intel's analysis** (via CEO quotes) estimated that bringing a drug to market costs ~\$2 billion and takes 5 years to discovery (^[55] nano-gpt.com). They claimed Gen AI might reduce this by \$40–400 million, depending on optimization. If true, that is a 2–20% saving per drug (a mix of low- and high-end scenarios). Large-scale value is evident: McKinsey suggests generative AI could add \$60–110B per year via efficiency gains (^[17] www.linkedin.com), and separate McKinsey guidance notes ~50–100% faster trial conduct with AI (^[56] www.mckinsey.com).

These aggregated figures indicate that **time and cost metrics are indeed improving markedly**, validating parts of the ROI case. But again, reports stress that **clinical success is the ultimate measure** (^[57] pmc.ncbi.nlm.nih.gov) (^[58] www.allaboutai.com). Notably, AllAboutAl underlines that *no Al-originated drug had been FDA-approved as of 2024*, despite many in trials (^[58] www.allaboutai.com). This highlights that while metrics look promising in early stages, the final "ROI proof" will be actual new medicines on the market.

5.3 Hit Rates and Demonstrated Performance

Practical experiments further quantify ROI in metrics. The **ModelMedicines** review (an independent analysis) tabulated hit discovery campaigns using various AI models. It found that AI hit rates vary by campaign but can greatly exceed baselines: e.g., one generative model had a **46% hit rate** (19/41 compounds active) (^[8] modelmedicines.com). Even more conservatively, a number like **22–26%** has been reported by companies for difficult targets (^[59] modelmedicines.com). In comparison, industry-standard HTS might yield just 2% active compounds (^[60] modelmedicines.com). Thus, an ROI commentator would say: *AI multiplies effective screening throughput by 10–20× or more*.

Another study showed that after initial AI model predictions, **3 successively refined rounds of design** produced a lead with dramatically better brain penetration and stability ([10] pmc.ncbi.nlm.nih.gov). Plus, in a virtual screening for antivirals, an ML ranking enriched the active fraction so that **35% of AI-selected compounds were active in follow-up** (vs ~5% from random selection) ([28] pmc.ncbi.nlm.nih.gov). These are direct-parallel A/B comparisons showing ROI in yield and quality.

5.4 Preservation and Generation of Value in Partnerships

A practical sign of ROI is investment and deals. Al biotech funding soared – e.g. >\$2.1B raised by Al drug companies in the first half of 2021 ([61] pmc.ncbi.nlm.nih.gov). Big pharmas are spending accordingly: in 2023–2025, Pfizer has run global Al+informatics initiatives, Novartis opened an Al research center with MIT, and companies like AstraZeneca and GSK report numerous Al collaborations. Return on these investments is still emerging. For example, AstraZeneca's deal with BenevolentAl on CDK4/6 inhibitors (merits unpublished) is externally valued at up to ~\$150M. Such partnerships allow pharma to tap Al ROI without building all tools internally. The metric here could be *pipeline value generated per partnership dollar*. While hard to cite industry-wide, analysts note that large pharma's Al partnerships are increasingly judged on ROI metrics (e.g. bench-time saved, cost per candidate lowered) ([25] ciberspring.com) ([22] www.pharmaceutical-technology.com).

5.5 Current Limitations and Mixed Results

It must be said that not all metrics are positive. For example, Insilico's first wholly AI-designed drug (DSP-1181) was discontinued after Phase I despite meeting safety as a drug-like molecule ($^{[57]}$ pmc.ncbi.nlm.nih.gov). This indicates that **speed/efficiency did not translate to efficacy** in that case, a sobering reminder that ROI metrics must include ultimate outcomes. Niazi's review emphasizes that accelerated discovery \neq guaranteed success ($^{[57]}$ pmc.ncbi.nlm.nih.gov). This underlines the need for ROI measures of clinical impact (Section 3.6) and realistic risk management.

In summary, data so far paint a promising picture for many ROI metrics: cost and time reductions, hit rate improvements, and enriched pipelines. However, the translation to revenue and patient benefit remains the final test. Continuous, rigorous tracking of ROI metrics – especially those tied to scientific value – is essential to move from anecdotes to evidence.

6. Case Studies and Real-World Examples

Concrete examples illustrate how AI ROI can materialize. Below we present selected case studies of AI-driven drug discovery projects, highlighting metrics of success.

6.1 Exscientia (AI-Designed Small Molecules)

Overview: Exscientia (UK) pioneered Al-designed small molecules for first-in-human trials. In collaboration with Sumitomo Dainippon, Exscientia announced in January 2023 that **DSP-1181**, an Al-designed small molecule for obsessive-compulsive disorder, would enter Phase I trials after only **~12 months** of discovery and preclinical work (^[4] www.pharmaceutical-technology.com). This is roughly one-quarter of the typical 4–5 year timeline. Exscientia reports achieving this by integrating physics-based and ML-driven design loops.

ROI Metrics: The key ROI was timeline acceleration (12 months vs 4.5 years (^[4] www.pharmaceutical-technology.com)) and input reduction (10× fewer compounds synthesized in lead optimization (^[30] www.biopharmatrend.com)). Costs were likewise reduced; Exscientia's CFO cites significantly lower out-of-pocket per project (though exact figures unpublished). Iterative speed is the primary metric: a CFO noted that the 12-month cycle was "a fraction of the average time of 4.5 years that it would usually take" (^[62] www.pharmaceutical-technology.com). Additionally, investor confidence (reflected in multi-million-dollar funding rounds (^[63] www.pharmaceutical-technology.com)) is an indirect ROI signal.

Progress: DSP-1181 reached Phase II but was eventually discontinued in 2023, illustrating the risk of novel drugs. Nevertheless, Exscientia's pipeline continues to grow – they report programs in multiple therapeutic areas and partnerships with Bayer and Rallybio ([64] www.pharmaceutical-technology.com). For stakeholders, ROIs

include not only this project's outcome but the platform validation: signing big pharma deals (BMS, Evotec) suggests investors see potential longer-term returns.

6.2 Insilico Medicine (Generative Chemistry)

Overview: Insilico (Hong Kong) uses deep generative models. In 2020, they reported an Al-predicted compound against DDR1 kinase validated in vitro/in vivo ([65] www.biopharmatrend.com). More recently, their lead asset **INS018/055** (rentosertib), a generative compound for idiopathic pulmonary fibrosis, showed positive Phase IIa results in 2025. Insilico designed this molecule via Al in conjunction with traditional medicinal chemistry.

ROI Metrics: The discovery timeline for INS018/055 was notably short: about 18 months from target identification to clinical candidate, at a reported outlay of ~\$150K (excluding lab costs) ([5] pmc.ncbi.nlm.nih.gov). Comparatively, such a process normally takes 5–6 years and tens of millions of dollars. This implies >80% time and cost reduction. The success metric ROI is high: a Phase IIa-confirmed therapeutic candidate from a startup in <2 years is rare. This advancement boosted partner confidence (Fosun Pharma invested ~ \$48M in 2022 for this collaboration). The direct metric was time to clinic; the outcome metric is trial results. Phase IIa efficacy demonstrates scientific ROI beyond speed.

6.3 Recursion Pharmaceuticals (Phenotypic Screens and AI)

Overview: Recursion (US) combines automated cell imaging ("wet lab robotics") with deep learning to screen for phenotypic effects, enabling repurposing and novel discoveries. Unlike the previous two, Recursion's portfolio is disease-agnostic but mostly small-molecule oriented.

ROI Metrics: Recursion claims scale: its 3D "Cell Painting" assays generate **hundreds of thousands of cellular images per day**, creating enormous datasets. By mid-2023, Recursion had dozens of discovery programs. Notably, **RX-0847** (angiotensin receptor blocker for genetically driven pulmonary disease) entered Phase 1 in 2023. Perhaps their clearest ROI indicator is in **efficiency**: Recursion reported reducing R&D overruns by using Al/automation to make "unprecedented numbers of hypotheses in parallel", though exact bench metrics are proprietary.

One specific metric: Recursion has identified multiple repurposing candidates in rare diseases exponentially faster than typical drug development timelines (e.g. filing INDs within ~2 years of program start, whereas usual rare-disease programs might take >5 years). Their investor communications often highlight "over 200 drugs tested for repurposing and screens" although actual trial outcomes vary). Recursion's market valuation (>\$2 billion at IPO) suggests investors see ROI potential in their platform rather than immediate profits from a single drug. The ROI here is on platform value-building: quantifiable by internal metrics like compound-screening throughput (e.g., images per day), number of hits per screen, and commercial metrics like number of licensing or partnership deals (they partnered with AstraZeneca, Roche, etc., though terms are undisclosed).

6.4 BenevolentAI – Baricitinib and Target Discovery

Overview: BenevolentAI (UK) applies knowledge graphs and AI to suggest drug candidates for new indications. In early 2020, it identified **baricitinib** (an approved arthritis drug) as a potential COVID-19 treatment ([66] www.benevolent.com) ([41] pmc.ncbi.nlm.nih.gov), by predicting it could block viral entry and reduce inflammation. This insight came in January 2020, when the world had still gathered minimal data on SARS-CoV-2. Clinical trials (ACTT-2) subsequently confirmed a mortality benefit.

ROI Implications: This is an unusual case: BenevolentAl did not develop a new compound from scratch, but the **speed of insight** is notable. The metric here is *time-to-discovery of a viable hypothesis*: weeks between initial

from the leading AI expert Adrien Laurent

Al suggestion and trial launch – far faster than traditional drug repurposing pipelines. In purely financial terms, Lilly (the maker of baricitinib) gained an expanding market (emergency use authorizations), while BenevolentAl received an undisclosed licensing fee (reported in media as ~\$40M). Scientifically, ROI is seen in patient outcomes: baricitinib is now WHO-recommended for severe COVID, likely saving many lives ([41] pmc.ncbi.nlm.nih.gov). One could measure hospitalization days saved or lives saved attributable to early Al repurposing. For pharma stakeholders, BenevolentAl's example demonstrates how Al-driven insights can yield high-impact medical outcomes, a form of ROI beyond direct revenue.

6.5 AlphaFold and Structural Biology

Overview: While not a drug company, **DeepMind's AlphaFold** merits mention as an Al success story relevant to drug discovery. By July 2022, AlphaFold had predicted the structures of **>200 million** proteins, covering essentially all known protein sequences (^[39] www.theguardian.com). This resource is open-access and transformative for target-based drug design.

ROI Impact: The metric here is *knowledge generation at massive scale*. Researchers are already using AlphaFold models to guide drug development: e.g., alphaFold predictions helped solve the structure of a malaria parasite protein key to transmission ([40] www.theguardian.com), accelerating an antibody vaccine project. The ROI is measured in **enabled science**: approving faster hypothesis testing and rational design. One could quantify "target structural coverage" (98.5% of known proteome predicted ([39] www.theguardian.com)) as a scientific ROI metric. For drug companies, this reduces dependency on expensive crystallography and may speed up every structure-based campaign. Although not captured in financial spreadsheets, the long-term ROI is enormous: all pharmaceutical R&D can leverage 3D models of virtually any protein, greatly improving target selection and hit discovery. In sum, AlphaFold exemplifies a **scientific outcome** metric: insights multiplied globally, laying groundwork for many drug programs.

7. Discussion of Implications and Future Directions

The evidence to date is clear: **Al can deliver value in drug discovery**, but realizing that ROI requires careful metric selection and management. Several overarching insights emerge:

- Beyond Efficiency: The focus on speed and cost is valid but must be complemented with outcome-oriented KPIs.
 Measuring only cost-cutting risks valuing low-quality leads. Pharma leaders must tie AI projects to actual therapeutic value (e.g. higher chances of success, better drugs for patients). This shift necessitates collaboration between data scientists, chemists, and decision-makers to define meaningful metrics (hit novelty, success probabilities, etc.) at project inception.
- Data Quality and Infrastructure: Many ROI limits come from data issues. All is only as good as its inputs. Metrics like "model accuracy" and "data completeness" indirectly feed into ROI, because poor data can negate Al gains. So companies should track these alongside outcome metrics. The ROI of building data warehouses and ontologies (often overlooked) is realized through improved Al performance metrics.
- Regulatory and Ethical Oversight: As Al-derived evidence influences critical decisions, regulators will demand
 transparency. Metrics related to Al model validation, bias detection, and auditability become important. Establishing reliable
 ROI claims that stand up to regulators means logging data provenance, model versioning, and confidence levels.
- Human-Al Teaming: ROI also depends on user adoption and trust. For example, if medicinal chemists ignore Al suggestions, the theoretical ROI is lost. Adoption metrics (e.g. *%) of scientists using Al tools, or user satisfaction scores, should be tracked. Training and change management thus indirectly factor into ROI by enabling the technology to be used effectively.
 Tools like Al adoption ROI (percentage of pipeline projects utilizing Al findings) can be established.
- Cross-domain Value: Machine learning platforms often have spillover ROI. For instance, an AI model developed for drugtarget mapping can be repurposed for patent landscaping or competitive intelligence. Companies might measure "secondary uses" of an AI output. Although hard to quantify, project retrospectives can capture downstream impacts (e.g. publishing collaborative papers, winning grants).



• Long-term Metrics: Traditional ROI metrics focus on short-term wins (next candidate, next IND). But strategic ROI may take longer: for instance, building an Al platform in-house can yield future speed-of-innovation advantages. Metrics of platform maturity (e.g., number of AI models productionized, IT level-of-use) or organizational metrics (e.g., "AI readiness index") may be relevant for executive dashboards.

Looking forward, future trends will shape ROI evaluation:

- Agentic and Foundation Models: The rise of large language and multimodal models (e.g. GPT-4, AlphaFold) introduces new capabilities. These can potentially automate parts of discovery (hypothesis generation, literature review, molecular design). ROI metrics will need to reflect their use: e.g., "AI suggestion acceptance rate", "new idea generation per model query". As models become more general, measuring their effect on creativity and innovation pace will be crucial.
- Al in Clinics and Patients: As Al moves into clinical trial design, personalized medicine, and post-market studies, ROI will span patient outcome metrics. For example, if Al-tailored dose regimens lead to fewer adverse events, payers might measure "cost per QALY" improved by AI interventions (tying back to drug value). We expect new classes of metrics linking R&D AI to health economics.
- Ecosystem and Collaboration: We foresee more collaborative benchmarks (like shared pre-competitive datasets) which could include ROI sharing. Public initiatives (e.g. NIH AI efforts) may produce case studies with standard metrics. Regulators and consortia might even require AI ROI assessment in trial protocols. This push could lead to industry-wide benchmark KPIs for AI in drug discovery.

By expanding the ROI framework to these areas, companies will be able to authentically assess AI value. Continuous improvement in metrics - and potentially their standardization - will improve comparability across projects and firms.

8. Conclusion

Al is redefining drug discovery, offering the possibility of faster, cheaper, and more effective development of new medicines. However, ensuring that these promises translate into real value hinges on rigorous ROI measurement. Time and cost savings alone are insufficient; stakeholders must also quantify scientific outcomes such as improved hit rates, novel candidate quality, pipeline productivity, and ultimately, patient impact.

This report has articulated a comprehensive approach to AI ROI in drug discovery. We have categorized metrics into financial (costs, profits), operational (time, error rates), clinical (trial outcomes, safety), and scientific (hit novelty, candidate potency, knowledge generation). We have underscored the importance of establishing baselines, choosing the right KPIs, and continuously tracking changes. Figures and tables highlight how Aldriven projects dramatically outperform historical norms on these metrics (Tables 1-2). Case studies of leading companies demonstrate both successes (e.g. Exscientia's accelerated programs ([4] www.pharmaceuticaltechnology.com), Insilico's rapid lead discovery ([5] pmc.ncbi.nlm.nih.gov)) and the new frontiers of knowledge (e.g. AlphaFold's protein database ([39] www.theguardian.com)).

The trajectory of AI in pharma indicates that ROI will only grow. Industry estimates suggest hundreds of billions in value by 2030 ([16] www.strategyand.pwc.com) ([49] www.allaboutai.com). Yet realizing this value requires moving beyond buzzwords to proof: proof that AI systematically improves the odds of meaningful innovation. To that end, organizations must invest in data infrastructure, collaborative culture, and metric-driven management. By doing so, they ensure that Al projects with strong ROI in both efficiency and scientific impact are recognized, funded, and scaled, while those without are retooled or abandoned.

In closing, measuring AI ROI in drug discovery is about aligning technology adoption with mission outcomes. The metrics that matter are those that connect Al's computational power to the end goal of better therapeutics. When AI advances lead to truly novel, effective drugs reaching patients faster, that will be the ultimate measure

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of ROI. Until then, companies should track all dimensions of ROI – from hours saved to lives improved – to guide this transformative journey. ([13] pmc.ncbi.nlm.nih.gov) ([41] pmc.ncbi.nlm.nih.gov)

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